CHAUDHARY CHARAN SINGH UNIVERSITY MEERUT



ORDINANCE

For

BACHELOR OF BUSINESS ADMINISTRATION
(Hospital Administration)
3 Years Full Time Course

COURSE STRUCTURE, CREDIT FRAMEWORK SYLLABUS

(To Be Effective from the Session 2025-2026)

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- 31. Program Name: This program shall be known as BACHELOR OF BUSINESS ADMINISTERATION (HOSPITAL ADMINISTRATION).
- 32. Program Duration/ Semesters: Undergraduate/ Three years/ 6 semesters
- 3. Maximum period to complete the Degree: Six Years
- 4. Admission- Admission to the BBA (HA) 1st semester will be made as per the rules prescribed by Ch. Charan Singh University, Meerut.
 - 4.1 Eligibility for Admission

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For direct admission through merit list:

- 4.1.1 For admission to BBA (HA) 1st semester, a candidate should have passed Intermediate or Higher Secondary (10+2 or equivalent examination with science/commerce/humanities with 50% (45% for SC and ST candidates) marks in aggregate.
- 4.1.2 The academic Council shall have power to amend or retreat eligibility criteria laid down at clause 4.1.1 and can re-decide mode of admission withstanding conditions applicable to CCS University courses from time to time.

5. Examination and Evaluation

- **5.1** 75% attendance in individual paper/ course is mandatory to appear in the internal/ external examination of the corresponding paper.
- 5.2 Absentee in any of the component of the internal examination will be marked absent in that component. Absentees in all the component of the internal examination will not be allowed for appearing in external examination of the concerned subject.
- 5.3 If a student is absent in overall internal assessment component(s) of a course then only one opportunity in each subject will be given to the student to reappear for internal assessments with the permission of the head of the institution.
- **5.4** If a student is failed in the internal examinations, he/she will not be allowed to appear in the corresponding External Examinations.
- 5.5 If a student with minimum 75% attendance remains absent/ fails in the external examination(s), he may appear as Ex/ in Back paper(s) in the corresponding Code in the corresponding Semester of the subsequent sessions under the prescribed rules of the University.
- 5.6 For EX/ back cases, the marks originally obtained in internal examinations (whether zero or higher) will be

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treated as final. No re-examination for EX/ back will be permitted for internal assessments.

- 5.7 Each paper will be of 100 marks (internal plus external) irrespective of the credits assigned to it.
- 5.8 For all theory courses/theory part of the course offered by the institution (excluding Summer Internships/Trainings/Viva), the assessment will consist of:
 - A) 25% continuous internal assessment (The internal assessment for theory papers will consist of three components:
 - 1. Semester Test (60% of internal marks)
 - For 100-mark papers: 15 marks maximum
 - Format: Subjective (major/minor courses) or Subjective/Objective/MCQ (as course requires)
 - 2. Quiz (20% of internal marks)
 - For 100-mark papers: 5 marks maximum
 - 3. Assignment/Presentation/Equivalent Task (20% of internal marks)
 - For 100-mark papers: 5 marks maximum.
 - B) 75% external assessment: as per university rule.
- 5.9 The minimum passing marks in each theory subject shall be 40% in internal & external separately (including both external and internal marks) shall be 40% in each theory paper.
- 5.10 The minimum passing marks in a comprehensive viva-voce shall be 50%. The evaluation will be conducted jointly by a Board of Examiners consisting of one internal and one external examiner, appointed by the Hon'ble Vice-Chancellor or a nominee designated by the Vice-Chancellor.
- 5.11 Compressive Viva Voce or equivalent will be of 100 marks in first year, second year and third year. Project dissertation including Viva-Voce of 6th semester will be of 200 marks. Evaluation will be conducted by a Board of Examiners (one internal and one external examiner) appointed by the Vice-Chancellor or their nominee. A minimum of 50% marks are required to pass the course."
- 5.12 Projects/Dissertations must be completed under the supervision of a full-time regular faculty member of the institution. Students are required to submit their Project/Dissertation report for evaluation.
- **5.13** Grace marks shall be applicable as per university rule for bachelor program.
- 5.14 Facility to appear as Ex-student or in back paper will be governed by the university exams rules: odd semester exams while conduction of odd semester exam and even semester exams while conduction of Win even semester exams.

- 5.15 A student who fails to secure minimum 40% marks in theory and 50% marks in practical can be allowed to appear in the back paper exams of those subject/courses, but he cannot be allowed to appear in back papers of any two consecutive semesters together.
- 5.16 In case of failure in more than 50% of the total subjects in that semester (theory/practical), the student will be considered failed in that semester. He/She can reappear as Ex-student after the final semester of the course (Ex-Odd with odd semester and Ex-Even with even semester exams). Any special back request can be considered as per the university rules.
- 5.17 In case of being fail in a semester by any reason, a student would not be allowed to appear as EX or in back papers of that semester together with papers of any other semester.
- **5.18** A student will be allowed as EX student or in back paper as per the corresponding syllabus of that time concerned course/ paper of a program.
- **5.19** A failed student can appear in external examinations of the course/ paper opted by him within the defined limit 6 years or as per the university rule. The duration of the course completion will be considered as per the university rule.
- 5.20 In extra-ordinary situation, the decision of The Hon'ble Vice-Chancellor will be considered final.
- 6. Course Change Prohibition: A student will not be allowed to change a course of any category once it has been opted.

7. Promotion to the Next Semester:

- 7.1 Whatever be the result of the current odd/even semester, a student can always be promoted to the next semester provided his current semester attendance is completed and all dues are clear.
- **7.2** In each semester, it is compulsory to fill the exam form which will be forwarded by the course Coordinator/ HoD in case of the attainment of 75% attendance.

8. Results:

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Result of the BBA (HA) Final year shall be declared on the basis of working out Grand Total by adding marks of all the years of study in the following ways –

I Year

100% of aggregate marks

II Year

100% of aggregate marks

III Year

100% of aggregate marks

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30. Allotment of Division:

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- 9.1 The division shall be awarded on the basis of final year result which includes aggregate of all the 6 semester
 marks respectively for BBA (HA) course.
- 9.2 If a candidate passes all examinations and secures 40% or more marks but less than 50% of the Grand Total,he/she shall be placed in THIRD DIVISION.
- 9.3 If a candidate passes all examinations and secures 50% or more marks but less than 60% of the Grand Total,
 he/she shall be placed in SECOND DIVISION.
 - 9.4 If a candidate passes all examinations and secures 60% or more marks of the Grand Total, he/she shall be placed in FIRST DIVISION.

TABLE i

S. No.	Percentage	Division
1	60 or > 60	First Division
2	50 or >50 but < 60	Second Division
3	40or>40 but < 50	Third Division

10 In extra-ordinary situation, the decision of The Hon'ble Vice-Chancellor will be considered final.

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BBA HA COURSE STRUCTURE

Subject Code	Subject Name	Internal Marks	External Marks	Total Marks
	BBA HA 1 ST Year 1 st Semeste	er		
Subject Code	Subject Name	Internal Marks	External Marks	Total Marks
BBAHA 101	Principles & Practice of Management	25	75	100
BBAHA 102	Business Communication and Personality Development	25	75	100
BBAHA 103	Business Statistics	25	75	100
BBAHA 104	Basic Hospital Accounting	25	75	100
BBAHA 105	Medical terminologies, Clinical, Diagnostic and Therapeutic Services	25	75	100
BBAHA 106	Introduction to Human Anatomy	25	75	100
008	Environmental Studies as per University Curriculum(Qualifying Compulsory Paper)	0	100	100
	Tota	1 150	550	700

BBA HA 1ST Year 2nd Semester

Subject Code	Subject Name	Internal Marks	External Marks	Total Marks
BBAHA 201	Managerial Economics	25	75	100
BBAHA 202	Introduction to Information Technology	25	75	100
BBAHA 203	Marketing Management	25	75	100
BBAHA 204	Indian Knowledge System	25	75	100
BBAHA 205	Introduction to Healthcare Organization	25	75	100
BBAHA 206	Introduction to Human Physiology and Biochemistry	25	75	100
BBAHA 207	Comprehensive Viva-Voce		100	100
	Total	150	550	700

BBA HA 2nd Year 3rd Semester

Subject Code	Subject Name	Internal Marks	External Marks	Total Marks
BBAHA 301	Communicative Hindi	25	75	100
BBAHA 302	Financial Management in Hospitals	25	75	100
BBAHA 303	Organizational Behavior	25	75	100
BBAHA 304	Introduction to Pharmacology	25	75	100
BBAHA 305	Food Nutrition and Hygiene	25	75	100
BBAHA 306	Hospital Operations-Clinical & Supportive Services	25	75	100
	Total	150	550	700

BBA HA 2nd Year 4th Semester

3T.	DDA HA 2 Tear 4 Semester			
Subject Code	Subject Name	Internal Marks	External Marks	Total
	D ' Di' IDI T I TI		Marks	Marks
BBAHA 401	Business Ethics and Ethos- Indian Values	25	75	100
BBAHA 402	Quality Management	25	75	100
BBAHA 403	Human Resource Management	25	75	100
BBAHA 404	Introduction to Healthcare Equipment	25	75	100
BBAHA 405	Introduction of Preventive and Social Medicine	25	75	100
BBAHA 406	Community Mental Health	25	75	100
BBAHA 407	Comprehensive Viva-Voce		100	100
a a site	Total	150	550	700

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BBA HA 3rd Voor 5th Semester

Subject Code	Subject Name	Internal Marks	External Marks	Total Marks
BBAHA 501	Marketing of Hospital Services	25	75	100
BBAHA 502	Management Information System	25	75	100
BBAHA 503	Human Resource Development	25	75	100
BBAHA 504	Healthcare Laws and Counselling Skills	25	75	100
BBAHA 505	Hospital Planning	25	75	100
BBAHA 506	Research Methodology in Healthcare	25	75	100
	Tota	1 150	550	700

RRA HA 3rd Voor 6th Semester

Subject Code	Subject Name	Internal Marks	External Marks	Total Marks
BBAHA 601	Entrepreneurship and Innovative Business	25	75	100
,	Development			
BBAHA 602	Strategic Management for Hospitals	25	75	100
BBAHA 603	Material Management in Hospitals	25	75	100
BBAHA 604	Epidemiology	25	75	100
BBAHA 605	Major Research Project based on Training/ Internship of four weeks in a registered healthcare organization/ institution in the summer break after semester IV is mandatory. Training Report and VIVA-VOCE		200	200
BBAHA 606	Comprehensive Viva-Voce		100	100
22.11.11.000	Total	100	600	700

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FIRST-YEAR: FIRST-SEMESTER

Course Code	Course Type/ Title	L (Hrs.)	T (Hrs.)	P (Hrs.)	Credits	Int. (Max. Marks)	Ext. (Max. Marks)	Total (Max. Marks)
BBAHA 101	Principles & Practice of Management	4	0	0	4	25	75	100
BBAHA 102	Business Communication and Personality Development	4	0	0	4	25	75	100
BBAHA 103	Business Statistics	4	0	0	4	25	75	100
BBAHA 104	Basic Hospital Accounting	4	0	0	4	25	75	100
BBAHA 105	Medical terminologies, Clinical, Diagnostic and Therapeutic Services	3	0	0	3	25	75	100
BBAHA 106	Introduction to Human Anatomy	4	0	0	4	25,	75	100
008	Environmental Studies as per University Curriculum(Qualifying Compulsory Paper)	0	0	0	0	0	100	100
	TOTAL	23	0	0	23	150	550	700

P	rogramme-BBA HA	Ye	ear : First	Semester :	First
Cou	rse Code : BBAHA101	Cour	se Title : Principles	& Practices of Mana	gement
1.To (2.To) 3.To (4.To) Cour 1.The 2.The	se Objectives: develop an understanding of understand the planning and develop an understanding of predict the dynamics of dire se Outcome: estudent will be able to under students will be able to under dents will be prepared for an	the process of staffing in an eting, controlled erstand the task lerstand theories	forganizing. organization. ing and its emerging i c and function of man es and practices in ov	issues in management. agement. erall field of managen	nent.
	Credits: 4			Core: Compulsory	1
	Max. Marks: 25 + 7			ssing Marks: as per i	rules
	Total No. of Lect	ures-Tutorials	-Practical(in hours pe	r week):L-T-P: 4-0-0	
Unit		To	opics		Total No. of Lectures (60)
I	Fundamentals of Manage Management Functions, M Process, Importance of Ma The Evolution of Mana Managerial skills and Man Features, Steps in Plan Advantages and Disadvan Management by Objectives	Management is nagement, Ma gement Thou nagerial Funct aning Process tages of Plant	s a Science or an Ar inagement and Admir ights, Different level ions. Planning – Mea s, Approaches, Prir ning, Types of Plans	t? Management as a nistration. els of management, aning and Definition, nciples, Importance, Types of Planning,	14
II	Organizing: Meaning, Def Need and Importance, P Organizational Structure. Importance, Limitations, I Case Study.	inition and Na rinciples, Spa Informal Or	ature, Organizing Pro n of Management. ganization – Mean	cess, Characteristics, Organization Chart, ing, Characteristics,	14
III	Staffing: Definition of Sta Selection, Placement, Pron Decentralization of Author Case Study.	notion, Concerrity, Delegatio	ot of authority: Line a n of Authority, Perfo	and Staff Authority, prmance Appraisal.	12
IV	Directing: Definition, Natu Leadership: Definition, Ing and Group Decision Makin	redients, Style g. Case Study	es, Decision-making	process, techniques	10
V	Controlling: Meaning, Feat Effective Control System, Major Controlling Techniq	Types of Conti	ol.	Characteristics of an	10
1. I 2. I 3. I	sted Readings: Principles and Practices of Normal Principles of Management. And Matering Management Cast Khurana, R., Khandelwal, S	Practices. <i>Par</i> fanagement. Agarwal, S., Singer Studies and S	ag Diwan (2018). Exc Harold Koontz, Heinz gh, N.K., Mokale, N.B Strategies for Manago	el Books. Weihrich, Mark V. Ca J., Subbiah, R. <i>Book Ri</i> n egement (2025). Rasto	nnice. Tata

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Programme : BBA HA	Year : First	Semester : First
Course Code: BBAHA102	ommunication and Personality	
	Deve	lopment
Course Objectives:		
1. To develop the basic idea in	n future Hospital Manager's for de	cision-making and planning, smooth eace, control and Basis of leadership
operations, coordination,	managerial efficiency, industrial po	
& Motivation.	manageriai emciency, muustrai po	,

3. Ability to use receptive skills through reading and listening to acquire good exposure to language and literature.

4. To enhance their language skills especially in the areas of grammar and pronunciation.

Course Outcomes:

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1. Students perform various speaking and writing tasks, such as role plays, debates, group discussions apart from the use of correct spelling, punctuation and the ability to transfer information in the writing tasks.

2. Develops students with good code of conduct, ethics, moral and human values to serve the

organizations they are working for and the society they are living.

Credits: 4

3. Students will be armed with key skills viz. Communication, soft skills and inter personal skills and competencies to confront the challenges in dynamic commerce and business environment.

Core: Compulsory

Total No. of Lectures-Tutorials-Practical(in hours per week):L-T-P: 4-0-0 Unit Topics Introduction to Business Communication: Meaning, Need, Purpose and types of communication; process of communication, Communication structure in healthcare organizations. Introduction to Personality: Meaning, Significance, Functions and Objectives. Case Study. Principles of effective communication: Principles of effective communication, Barriers to communication; Gateway in communication; 7c's of communication; impact of cross Cultural communication: Use of Technology in hospitals to improve business Communication: CV/Resume Writing and Cover Page Draft. Group Discussions, Interview, Candidates' preparation for Interview, Effective Listening Skills., Essential Elements of an Effective Presentation for hospitals. Case Study. Business Meetings in hospitals: Meetings, Calling for arranging, conducting meetings and taking minutes, meeting etiquette. Business letters – Format and layout, E-mail writing and Etiquette in email, Improving writing skills. Case Study. Corporate Communication in Hospitals: Definition, Scope, Importance & components of corporate communication, Communication Skills and Personality Development. Team Building. Leadership Skills. Body Language and interpersonal communication. Strategies to enhance communication. Stress Management: Introduction, Causes, stress management techniques. Case Study.		Credits . T		_
Unit Introduction to Business Communication: Meaning, Need, Purpose and types of communication; process of communication, Communication structure in healthcare organizations. Introduction to Personality: Meaning, Significance, Functions and Objectives. Case Study. Principles of effective communication: Principles of effective communication, Barriers to communication; Gateway in communication; 7c's of communication; impact of cross Cultural communication: Use of Technology in hospitals to improve business Communication: Case Study. Employment Communication: CV/Resume Writing and Cover Page Draft. Group Discussions, Interview, Candidates' preparation for Interview, Effective Listening Skills., Essential Elements of an Effective Presentation for hospitals. Case Study. Business Meetings in hospitals: Meetings, Calling for arranging, conducting meetings and taking minutes, meeting etiquette. Business letters – Format and layout, E-mail writing and Etiquette in email, Improving writing skills. Case Study. Corporate Communication in Hospitals: Definition, Scope, Importance & components of corporate communication, Communication Skills and Personality Development. Team Building. Leadership Skills. Body Language and interpersonal communication. Strategies to enhance communication. Stress				rules
Unit Introduction to Business Communication: Meaning, Need, Purpose and types of communication; process of communication, Communication structure in healthcare organizations. Introduction to Personality: Meaning, Significance, Functions and Objectives. Case Study. Principles of effective communication: Principles of effective communication, Barriers to communication; Gateway in communication; 7c's of communication; impact of cross Cultural communication: Use of Technology in hospitals to improve business Communication: Case Study. Employment Communication: CV/Resume Writing and Cover Page Draft. Group Discussions, Interview, Candidates' preparation for Interview, Effective Listening Skills., Essential Elements of an Effective Presentation for hospitals. Case Study. Business Meetings in hospitals: Meetings, Calling for arranging, conducting meetings and taking minutes, meeting etiquette. Business letters – Format and layout, E-mail writing and Etiquette in email, Improving writing skills. Case Study. Corporate Communication in Hospitals: Definition, Scope, Importance & components of corporate communication, Communication Skills and Personality Development. Team Building. Leadership Skills. Body Language and interpersonal communication. Strategies to enhance communication. Stress		Total No. of Lectures-Tutorials	-Practical(in hours per week):L-T-P: 4-0-0	
Introduction to Business Communication: Meaning, Need, Purpose and types of communication; process of communication, Communication structure in healthcare organizations. Introduction to Personality: Meaning, Significance, Functions and Objectives. Case Study. Principles of effective communication: Principles of effective communication, Barriers to communication; Gateway in communication; 7c's of communication; impact of cross Cultural communication: Use of Technology in hospitals to improve business Communication. Case Study. Employment Communication: CV/Resume Writing and Cover Page Draft. Group Discussions, Interview, Candidates' preparation for Interview, Effective Listening Skills., Essential Elements of an Effective Presentation for hospitals. Case Study. Business Meetings in hospitals: Meetings, Calling for arranging, conducting meetings and taking minutes, meeting etiquette. Business letters – Format and layout, E-mail writing and Etiquette in email, Improving writing skills. Case Study. Corporate Communication in Hospitals: Definition, Scope, Importance & components of corporate communication, Communication Skills and Personality Development. Team Building. Leadership Skills. Body Language and interpersonal communication. Strategies to enhance communication. Stress	Unit			- 150 SW - 18 SW - 10 W
communication; process of communication, Communication structure in healthcare organizations. Introduction to Personality: Meaning, Significance, Functions and Objectives. Case Study. Principles of effective communication: Principles of effective communication, Barriers to communication; Gateway in communication; 7c's of communication; impact of cross Cultural communication: Use of Technology in hospitals to improve business Communication. Case Study. Employment Communication: CV/Resume Writing and Cover Page Draft. Group Discussions, Interview, Candidates' preparation for Interview, Effective Listening Skills., Essential Elements of an Effective Presentation for hospitals. Case Study. Business Meetings in hospitals: Meetings, Calling for arranging, conducting meetings and taking minutes, meeting etiquette. Business letters – Format and layout, E-mail writing and Etiquette in email, Improving writing skills. Case Study. Corporate Communication in Hospitals: Definition, Scope, Importance & components of corporate communication, Communication Skills and Personality Development. Team Building. Leadership Skills. Body Language and interpersonal communication. Strategies to enhance communication. Stress	- 1		· · · · · · · · · · · · · · · · · · ·	Lectures (45)
healthcare organizations. Introduction to Personality: Meaning, Significance, Functions and Objectives. Case Study. Principles of effective communication: Principles of effective communication, Barriers to communication; Gateway in communication; 7c's of communication; impact of cross Cultural communication: Use of Technology in hospitals to improve business Communication. Case Study. Employment Communication: CV/Resume Writing and Cover Page Draft. Group Discussions, Interview, Candidates' preparation for Interview, Effective Listening Skills., Essential Elements of an Effective Presentation for hospitals. Case Study. Business Meetings in hospitals: Meetings, Calling for arranging, conducting meetings and taking minutes, meeting etiquette. Business letters – Format and layout, E-mail writing and Etiquette in email, Improving writing skills. Case Study. Corporate Communication in Hospitals: Definition, Scope, Importance & components of corporate communication, Communication Skills and Personality Development. Team Building. Leadership Skills. Body Language and interpersonal communication. Strategies to enhance communication. Stress	gra Jak			
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Principles of effective communication: Principles of effective communication, Barriers to communication; Gateway in communication; 7c's of communication; impact of cross Cultural communication: Use of Technology in hospitals to improve business Communication. Case Study. Employment Communication: CV/Resume Writing and Cover Page Draft. Group Discussions, Interview, Candidates' preparation for Interview, Effective Listening Skills., Essential Elements of an Effective Presentation for hospitals. Case Study. Business Meetings in hospitals: Meetings, Calling for arranging, conducting meetings and taking minutes, meeting etiquette. Business letters – Format and layout, E-mail writing and Etiquette in email, Improving writing skills. Case Study. Corporate Communication in Hospitals: Definition, Scope, Importance & components of corporate communication, Communication Skills and Personality V Development. Team Building. Leadership Skills. Body Language and interpersonal communication. Strategies to enhance communication. Stress	1 L		to Personality: Meaning, Significance,	
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Corporate Communication in Hospitals: Definition, Scope, Importance & components of corporate communication, Communication Skills and Personality V Development. Team Building. Leadership Skills. Body Language and interpersonal communication. Strategies to enhance communication. Stress		layout, E-mail writing and Etiquette in	email, Improving writing skills. Case	
components of corporate communication, Communication Skills and Personality V Development. Team Building. Leadership Skills. Body Language and interpersonal communication. Strategies to enhance communication. Stress	100	Study.		
V Development. Team Building. Leadership Skills. Body Language and 9 interpersonal communication. Strategies to enhance communication. Stress	196	Corporate Communication in Hospitals:	Definition, Scope, Importance &	
interpersonal communication. Strategies to enhance communication. Stress		components of corporate communication	, Communication Skills and Personality	
interpersonal communication. Strategies to enhance communication. Stress Management: Introduction, Causes, stress management techniques. Case Study.	V	Development. Team Building. Leadership	p Skills. Body Language and	9
Management: Introduction, Causes, stress management techniques. Case Study.		interpersonal communication. Strategies	to enhance communication. Stress	
		Management: Introduction, Causes, stress	s management techniques. Case Study.	

Suggested Readings:

1. Business Communication. R.K. Madhukar. 2024 Vikas Publication.

2. Business Communication. K.K. Sinha, RuchiSehgalMohindra. 2023. Taxmann

3. Business Communication. C. R, Reddy. (2020). I K International Publishing House Pvt. Ltd,

Pr	ogramme-BBA HA	Ven	r : FIRST	Semester : I	FIRST
	se Code : BBAHA103	,	Course Tit	le : Business Statistics	
Course	Objective	The facility of the second control of the se	the state of the s		
1.	The objectives of the cour	se are to ena	ble students to l	earn and to have a good (working
	practice of mathematica	l & Statistical	tools for taking	appropriate decisions in	managerial
	situations.				
2.	To acquaint students with	the problem	s related to Pern	nutation, Combination an	d Linear
	Programming Problem				
ourse	outcomes:				
1.	Have the versatility to wor	k effectively	in a broad range	of analytic, scientific, go	vernment,
	financial, health, technica	al and other p	ositions.		
2.	Recognize the importance	and value of	mathematical ar	nd statistical thinking, tra	ining, and
	approach to problem solv	ing, on a divi	erse varietv of di	sciplines.	
3.	Be life-long learners who a	are able to inc	dependently exp	and their mathematical c	r statisticai
	expertise when needed,	or for interes	t's sake.		
	Credits: 4			Core: Compulsory	mulos
1,	Max. Marks : 25 + 7:	5	Min.	Passing Marks: as per	Tules 0.0
	Total No. of Lectur			urs per week):L-T-P: 4-	Total No. o
Unit		Т	opics		Lectures (4:
	Sequence, A P, and G. P,	Compoundin	a and Discountin	ng Annuity.	
Y	Introduction of Number	Systems and	Set Theory: Serie	es and Sequence:-	9
I	Introduction of A. P. ,G.	D Case Stud	v /Numerical.	S arra de que en	
-	Basic Concept of statistic	rs Granhical	presentation. Fre	equency distribution,	
	Measures of Central ten	dency(Mean	Median. Mode)	Measures of	9
II	Dispersion(Range, Mean	Deviation St	andard Deviation	n). Case Study	,
	/Numerical.	Deviation, 3	arradia 2 crissis		
	Correlation & Regression	:- Meaning ar	nd types of Corre	lation & Regression and	
III	application; Permutation	&Combinati	on:- Meaning, In	troduction and	9
	application. Case Study	/Numerical.			
7 = T	Probability Theory, Defin	ition of prob	ability, Probabilit	ty Distributions,	
IV	Binomial, Poisson and No	ormal Distrib	ution. Case Stud	y /Numerical.	9
1.9					
18.92	Sampling procedures- Hy	pothesis test	ing- Large sampl	e Test Z test- Small	9
V	sample test- T, F, Chi – so	quare (withou	ut proof). Case S	Study /Numerical.	
ugges	1 D - Jimage				77:11
	ative Techniques in Manag	gement. N D	Vohra and Hitesh	Arora. (2021). <i>McGraw</i>	Hill.
Montit	se Statistics K.K. Sharma.	2021.Krishna	i Publications,		
)uantit	33 Dutibules:				
uantit Susines	nental of statics. S. C. Gupt ss mathematics & Statistics	a. 2024. <i>Himo</i>	uya Fuonshing. (2021) Maraba	m Publications	

501.01

Programme-BBA HA Semester: FIRST Year: FIRST Course Code: BBAHA 104 Course Title: BASICHOSPITALACCOUNTING

Course objective:

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- 1. To familiarize students with the mechanics of preparation of financial statements.
- 2. To enable students, Understand, analyses and interpret corporate financial statements.

Course outcomes:

Credits: 4

- 1. The objectives of the course to teach about accounting and its functions, concepts &conventions in accounting and accounting Cycle.
- 2. Students should learn about Double Entry System. Books of Original Entry, Ledger Posting & Balancing. Cash Book

Core: Compulsory

3. Students will be demonstrated about trial Balance and Preparation of Final Accounts relating to Sole Proprietor also in depth Management and Cost Accounting.

	M. Nr.	Core: Compulsory	
	Max. Marks : 25 + 75	Min. Passing Marks : as po	er rules
	Total No. of Lectures-Tutori	als-Practical(in hours per week):L-T-P:	4-0-0
Unit		Total Lectures	
really of	Accounting: Objectives and and		(60)
1	Accounting: Objectives and nature of Accounting, Accounting Princip Journalizing Transactions: Journ Balance, Subsidiary Books – Cash B	12	
u	Financial Statements: Trading Acc Sheet. Depreciation: Concept of De the Hospital Equipment – Straight Method. (Case Study / Numerical)	12	
m	Basics of Costing: Meaning and def Cost ,Cost Object, Cost Center an Reduction Classification of Costs, C Case Study/Numerical.	finition of Cost Accounting, Concepts of d Profit Center, Cost Control and Cost Overview of Cost Accounting Standards.	12
IV	Management Accounting: Basics of definition of Management Accountin Nature and Scope of Management Acc	12	
V.	Marginal Costing: Definition, Marginal /BEP Analysis, Managerial Decision Ma Case Study/Numerical.	Costing Vs. Absorption Costing, CVP king Areas – Make or Buy.	12

Suggested Reading:

- 1. Financial Accounting for BBA.S.N. Maheswari & S K Maheswar. (2018). Vikas Publishing House
- 2. A Textbook of Cost and Management Accounting. MN Arora. (2021), II/e.. Vikas Publishing House,
- 3. Financial Management for Hospital Administration. G. R. Kulkarni, P Satyashankar, Libert Anil Gomes. 2009. Jaypee Brothers Medical Publishers (P) Ltd.
- 4. Accounting for Management. M.N. Arora. (2019). Himalayan Publishing House.
- 5. A Textbook of Financial Cost and Management Accounting. Periasamy. P. (2018). Himalaya Publishing House.

Programme-BBA HA	Year : FIRST	Semester : FIRST
Course Code: BBAHA105		inologies, Clinical, Diagnostic and
	Therapo	eutic Services

Course objectives:

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- 1. Identify and define prefixes, roots, and suffices in order to combine forms of terminology.
- 2. Develop basic vocabulary of medical terms and abbreviations.
- 3. Identify major body structure and functions that reinforces knowledge of basic anatomy and physiology.

Course outcomes:

- 1. This course aims to introduce the basic medical terms so as the students may get the general idea about the hospital, its services and various medical practices.
- 2. Identify & recognize common medical terms and abbreviations.
- 3. Demonstrate the ability to formulate and breakdown medical terms into their component parts.

2	Credits: 3	Core : Compulsory	•
	Max. Marks : 25+75	Min. Passing Marks : as per re	ıles
Unit		Practical (in hours per week):L-T-P: 3-0-0 Topic	Total Lectures (45)
1	Urban medical care; Curative care Hospitals; Trust, Government and Common Terms of Healthcare Mahealthcare, Primary, Secondary and Siddha, Unani, Homeopathy, Yoga,	y care, Tertiary care; Rural Medical care, & Preventive care; General & Special corporate hospitals; Clinical Terms; nagement: Terms related to levels of Tertiary; Systems of Medicine: Ayurveda, Naturopathy, Reiki, etc. Case Study (If	10
II	services; Dental services; Psychiatric Hospital Laboratory services; A Gynaecology services; Neuro-Surger	dical services; Surgical services; Paediatric services; Casualty & Emergency services; anaesthesia services; Obstetrics and y service; Neurology services; Intensive Burns, paraplegic & malignant disease	10
III	Medical Terminology: Glossary of magnetic specialties: Roots, Prefixes, Suffixed roots: element referring to, usage suffixes; Common abbreviations:	edical terms: Major diseases and medical s, Abbreviations and symbols; Common and definition; Common prefixes and departments, time, general healthcare, symbols Case Study (If Required)	9
IV	Specialty wise terminology: Patholo therapeutic terms; Paediatric service therapeutic terms; Paediatric service Cose Study	ces; ENT; Ophthalmology; Orthopaedics;	8
V	Principles and methods of organizing hospitals; Role of support services in Required)	, clinical and support services for hospital functioning. Case Study (If	

Suggested Readings: Medical Records, Organization and Management. Mogli GD. 2001, Jaypee Brothers Medical Publishers (P) Ltd., New Delhi, 2. Hospital Administration. Francis CM, Mario C De Souza. 2000. Jaypee brothers Medical Publishers (P) Ltd., New Delhi. 3. Hospital and Health Services Administration: Principles and Practice. S. A. Tabish. 2001. Oxford University Press.

Programme – BBA 11A	Year : FIRST	Semester : FIRST		
Course Code: BBAHA-106	BBAHA-106 Course Title: Introduction to Human Anatomy			
Course objectives:				
1. The objectives of the course are t	o enable students to learn a	nd have a good understanding of		

 The objectives of the course are to enable students to learn and have a good understanding of Human Anatomy as is necessary to understand human body organization and for further understanding of medical subjects as Hospital Administrators.

Course outcome:

Credits: 4

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1. To demonstrate broad understanding of the human physiology with particular focus on the Musculoskeletal, nervous, endocrine, cardiovascular, and respiratory systems.

Core: Compulsory

2. To identify principles and concepts underlying Human Anatomy and Physiology.

	Max. Marks : 25+75	Min. Passing Marks : as per rules				
11		Practical (in hours per week):L-T-P: 4-0-0	Total			
Unit	Unit Topic					
I	General Anatomy: Introduction to the	human body General anatomical terms	8			
II		dy, Joints- types and structure of synovial	12			
		, Muscles—major muscles of upper and				
III	The Nervous System: Nerves and syn	apses, functions of the nervous system,	14			
		ajor functions, The peripheral nervous				
			-			
		system and major functions The autonomic nervous system and major functions The somatic nervous system and major functions Sensory, motor,				
	sympathetic and parasympathetic divisions					
IV			1.4			
	abdominal wall, Skin.	ancreas, Kidney, Anterior and posterior	14			
V	The Genitourinary System: Male genito	ourinary system, organs and their	12			
	functions, Female genitourinary syster					
Sugges	sted Readings:					
1.	Essentials of Human Anatomy. I B Publishers (P) Ltd., New Delhi,	Singh.2009, Jaypee Brothers Medical				
2.	Human anatomy. B. D. Chaurasia.2020. CBS Publishers					
ARTERIOR COLORS						

Environmental Studies as per University curricula (qualifying Compulsory paper)

	,	First-	Year :	Second-S	Semester				
S.N.	Course Code	Course Title	L (hrs.)	T (hrs.)	P (firs.)	CREDI TS	Int.	Ext.	r
1	BBBAHA 201	Managerial Economics	4	0	0	4	25	75	
2	BBAHA 202	Introduction to Information Technology	3	0	2	4	25	75	
3	BBAHA 203	Marketing Management	4	0	0	4	25	75	1
4	BBAHA 204	Indian Knowledge System	2	0	0	2	25	75	1
5	BBAHA 205	Introduction to Healthcare Organization	3	0	0	3	25	75	1
6	BBAHA 206	Introduction to Human Physiology and Biochemistry	4	0	0	4	25	75	1
Total			20	0	2	21	150	450	6
7	BBAHA 207	Comprehensive Viva-Voc	e .		1. Y	2	0	1	00

Programme/Class: BBA HA Year : FIRST **Semester: SECOND** Course Code: BBAHA 201 Course Title: Managerial Economics Course Objective: 1. The purpose of this course is to apply micro economic concepts and techniques in evaluating business decisions taken by firms. The emphasis is on explaining how tools of standard price theory can be employed to formulate a decision problem, evaluate alternative courses of action and finally choose among alternatives. Course outcomes: 1. To understand the basic economics and difference of micro and macroeconomics with different authors. Examining the importance of demand and supply with the demand forecasting. 2. Analyzing the producer's equilibrium and production, cost relations with its proportions, understanding pricing policy with various market structures and its types and their applications in managerial decision making. Credite · 4

Credits: 4		Core: Compulsory			
	Max. Marks : 25+75	Min. Passing Marks : as per	rules		
TT .	Total No. of Lectures-Tutorials-Practical (in hours per week): L-T-P:4-0-0				
Unit	T	Copic	Total No. of		
	F		Lectures(45)		
I	Economics: Wealth, Welfare and Scar Normative Economics Definition, scope Concepts: Production Possibility front economies and Macro economies, Case S	9			
II	Demand Functions: Circular Flow of Ad Firms, Demand Analysis and Estimation Determinants of demand Elasticity m Demand Forecasting. Supply Analysis. Ca	9			
III	Production and Cost Function: Law of Scale, Producer's equilibrium, econom between Production and cost function Break Even Analysis. Case Study (If Rec	9			
IV	Determinants: Under Different Markets, Market Structure-Perfect Competition, Monopoly, Monopolistic Competition, Duopoly, Oligopoly. Pricing and Employment of Inputs Under Different Market Structures, Price Discrimination: Degrees of Price Discrimination. Case Study (If Required)				
V	Determination, Economic Indicators, To	oncepts- Models of National Income echnology and Employment, Issues and anagement of Cyclical Fluctuations, Fiscal equired)	9		

Suggestive Reading

- 1. Managerial Economics & Business Strategy, Michael Baye & Jeff Prince (11th Edition 2025 Release ISE)
 "McGraw Hill Education
- 2. Managerial Economics. William F. Samuelson, Stephen G. Marks, Jay L. Zagorsky (10th Edition, India Adaptation 2025), Wiley (Indian adaptation)
- 3. Managerial Economics, D. N. Dwivedi (10th Edition), Vikas Publishing House Pvt Ltd
- 4. Managerial Economics Text and Cases (2025), Dr. Manmohan Singh, Dr. Shivam Agarwal, Dr. Diksha Chaudhary, *Bharat Global Publications*

	rogramme-BBA HA Yea	ır : FIRST	Semester: SEC	COND	
-	rse Code: BBAHA202 Cour		ion to Information Tecl		
Course objectives:					
1. The basic objective of this course is to introduce technology to the students.					
2, 11	ie course fierps to understand the inform	nation Systems and i	nformation technology.		
3. It	introduces the new terms related to cyb	per security and digita	al niracy.		
Cours	e outcomes:	rei security and digita	ar piracy.		
1. It	nurtures students to use technology.				
2. St	udents get aware about the new techno	logy its uses advant	ages and disadvantages.		
3. St	udent's get vigilant about Cyber security	and digital niracy	ages and disdavantages	•	
	Credits: 4	and digital piracy.	Core: Compulsory		
	Max. Marks : 25+75	Min P	assing Marks : as per r	ules	
	Total No. of Lectures-Tutorials	S-Practical (in hours	ner week) · L-T-P·3-0-	2	
Unit		Topic	per weeky : E 1 1 to 0	Total No. of	
		2010		Lectures (45)	
	Introduction: Evolution of Computers,	Generations, types of	f Computers, Hardware	()	
I	and software, Types of software, Storage Devices, Data representation for 9				
	Computers. Case Study (If Required)				
	Computer Networks: Type soft Networks- LAN, WAN, MAN, CAN, SAN				
II	Network Topologies, introduction to Internet, Intranet, Extranet, MIS, Digital 9				
1	Piracy Management, Cyber Security. Cas	se Study (If Required)		
	MSWord: Creation of Document, Fo	rmat Document, Tex	t Editing and Saving,		
III	Organising in formation with table sa	and outlines, Mail n	nerge, Index, Printing.	9	
	Case Study (If Required)				
	MS Excel: Creating and Editing Wo	rksheets, Data entry	, Editing, Formatting,		
IV	Charting and Mapping data, Data har	ndling, Graphs, Func	ctions, Formulas, Goal	9	
	seek, Scenario, Solver, Filters, Using S	pread sheet for keepin	ng and reporting detain	9	
1	hospitals. Case Study (If Required)				
	Power Point: Features of Power Point				
V	slide designs, slide master, animation	n timings, action bu	ttons. Case Study (If	9	
	Required)				
St.					
Suggest	ted Readings:				
An of	() () () () () () () () () ()	24 F !'.' \ D XX'			
. An I	Introduction to Information Technology (20)	24 Edition), Dr. Himad	rı Nath Saha & Dr. Jafor A	Ali Akhan,	
Techno World Publication 2. Information Technology for Business(5th edition reported 2023), Puneet Kumar & Bhardwaj Sushil, Kalyani					
$P_{ij}ki$	lishers.		et Kumai & Bhardwaj Sus	nu, K <i>alyani</i>	
. Intro	eduction to Information Technologies (2024)	, K. Maheshwari & Tu	lasi Ram Kandula Uimala	no Dull'	
Introduction to Information Technologies (2024), K. Maheshwari & Tulasi Ram Kandula, <i>Himalaya Publishing House</i>					

Fundamentals of Information Technology(2022,5th edition), Puneet Kumar & Bhardwaj Sushil, Kalyani

Publisher

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Programme-BBA 11A	Year : FIRST	Semester: SECOND
Course Code: BBAHA 203	Course Title : Marketin	ig Management

Course Objective:

1. To understand the role of marketing within society and within an economic system.

2. To learn the vital role of marketing within a firm and the necessary relationships between marketing and the other functional areas of business.

To consider the various decision areas within marketing and the tools and methods used by marketing managers for making decisions.

Course outcomes:

1. The purpose of this course is to develop an understanding of the underlying concepts, strategies and the issues involved in the exchange of products and services.

2. Understand the importance of motivation in building a strong and competitive Business Organization

	Credits: 4	Core: Compulsory			
10 mm	Max Marks: 25+75	Min. Passing Marks : as po	er rules		
Market 1	Total No. of Lectures-Tutorials-Practical (in hours per week): L-T-P:4-0-0 Total Lectures				
Unit					
	Introductory Concept of marketing, difference bet marketing concept, marketing mix, marketing p	ween marketing and selling, modern planning, strategy and approaches.	12		
II	Factors influencing consumer behavior, market and				
III	Case Study (If Required) Product Management: Nature and scope of proproduct-line and product-life cycle, product plant diversification, product improvement. Branding a Pricing-Concept, nature and scope of product considerations, objectives and strategies of pricing	nd Trade Marks, packaging. Product ct pricing decisions; price policy Case Study (If Required)	12		
IV	Distribution Management & Marketing communic of distribution management of physical distribution and forecasting, management of sales force, Pa distribution channel, factors influencing distribution	ion, sales promotion, sales planning ackaging and Labeling, functions of action channel, integrated marketing	12		
V	communication. Case Study (If Required) Advertising, Public Relation, Sales Promotion, Personarketing Analytics. Online marketing tools and te	sonal Selling, Introduction to chniques. Case Study.	12		
y	marketing Analytics. Online marketing tools and	•			

Suggested Readings

Marketing Management, (17th Edition, 2025), Philip Kotler, Kevin Lane Keller, Alexander Chernev, Jagdish N. Sheth, G. Shainesh, Pearson Education (Indian edition) Marketing Management by Dr. Nilesh Uttamrao Bankar (2024), Dr. Nilesh Uttamrao Bankar, Thakur Publications

Marketing Management 4th (Revised 2025), by Dr. K. Karunakaran, Himalaya Publishing House (India)

0	rogramme-BBA HA	17		even ev	0.110
Cou	rse Code : BBAHA 204	Y Ca	r : FIRST	Semester : SEC	OND
Course	e Objective:			lian Knowledge System	
1. To of 2. To	o facilitate the students with the control of Indian Knowledge System of Indian Knowledge System of the control	concepts of India n. e facets of tradit	n traditional knowledge a	and to make them understand	the importance
Course	err day to day. • outcomes: It the end of the course, studer elevance.				
2. T	hey will also be able to understan	d and connect up	the basics of Indian trac	litional knowledge with moder	n perspective.
			and Sasies of Malan trae	Core: Compulsory	μοιομοσία
	Max. Marks: 25+75		Min P	assing Marks: as per rul	les
	Total No. of Lectu	res-Tutorials	-Practical (in hours	per week):L-T-P:2-0-0	100
Unit			Topic	per week).L-1-1.2-0-0	Total
	Indian Vyandada G	110			Lectures (30)
I.	Indian Knowledge System Importance of Ancient Know Concept & Definition, Natur Corpus: Introduction to Vec Unique Features. Bhagavad C	Tledge, The IKS e, Scope and Ir las, The Four Students. Case Students	S Corpus. Introduction to opportance of Tradition Vedas. Philosophical S dy (If Required)	to Traditional Knowledge: al Knowledge. The Vedic System: Development and	5
II	Science, Engineering and Technology in IKS: Mathematics: Unique Aspects of Indian Mathematics, Great Mathematicians and their Contributions. Astronomy: Unique Aspects of				
III	Humanities and Social Sciences in IKS: Health, Wellness & Psychology: Definition of Health, Emotional Intelligence, Yoga & its Relevance to Health & Wellness, Indian Approach to Psychology. Traditional Healthcare & Medicine System. Governance and Public Administration: Arthasastra, The Kautilyan State, The Administrative Set-up. Case Study (If Required)				
IV	IKS and Indian Scholars Vyas, Manu, Kanad, Pi Mathematics and Astronom Varahamihira and Brahmg Patanjali and Dhanwantri Dhanurveda, Gandharvave Nyaya. Vaisheshik, Sankhya (Nyaya, vyakarana, Krishi, S	ngala, Parasar y (Aryabhatta, upta) 2.3 Med) 2.4 Sahitya da) Puran an a, Mimamsa, Y	, Banabhatta, Nagar Mahaviracharya, Bodh icine and Yoga (Char a (Vedas, Upvedas, d Upnishad) and sh Yoga, Adhyatma and I	juna and Panini) 2.2 nayan, Bhashkaracharya, rak, Susruta, Maharishi Upavedas (Ayurveda, nad darshan (Vedanta, Meditation) 2.5 Shastra	7
V	Protection, preservation, c System: Documentation and Management of nature and b Study (If Required)	l Preservation c	of IKS, Approaches for	conservation and	5
ugges	ted Readings:				
Ind Mal	an Knowledge Systems: Founkhijani, Digambar Dinkar Kulkan Knowledge System (Part 1 rigating Indian Knowledge System: A Tex	karni, Pranab K ,2025), Anant k tem for Vikshit	umar Senapati, <i>Eagle I</i> Keshav Rathod, Shailer t Bharat 2047 (2025), I	^P rinters & Publishers Pvt. I ndra Kumar, <i>Taneesha Publ</i> Or Leena Singh and Dr Nisl	Ltd. lishers na Saxena <i>IRP</i>

Programme-BBAHA	Year: FIRST	Semester: SECOND
Course Code: BBAHA 205	Course Title: Introduction	To HealthCare Organization

Course Objective:

- $_{
 m 1.}$ It will help students to learn and understand Health & Hospital industry.
- Student's will get an overview and learn the basics of Health and Hospital Administration.

Course Outcome:

- 1. Students will be able to understand the healthcare sector, its structure, classification and administration.
- 2 It will transform the students to perform in the real world of healthcare sector.

4.1	Credits: 3	Core: Compulsory	
	Max. Marks: 25+75	Min. Passing Marks: as per r	ules
	Total No. of Lectures-Tutorials-	Practical (in hours per week): L-T-P: 3-0-	-0
Unit	7	Copic	Total
		•	Lectures(45)
I	Health Sector: Meaning & concept of	Health, Disease, Care & Administration.	8
	Role and Place of Hospital in Hea	alth Spectrum, Health Indicators & its	
	importance.	•	
II	Health Administration in India: An over	erview. Medical Care including the role of	10
	State, Local Self Governments, NG	O's, Private and Corporate sector, and	
	Community at large.		
III	Hospital Sector: Introduction, Meaning	of Hospital, Role of Hospital in Society,	8
	Functions of Hospital, Classification.		
IV	Organizational Structure of Ho		9
	Administrative and Supportive Service	es managed by the Hospitals.	
V.	Health Insurance: Introduction, Importa	nce and various types of programs running	10
		Bharat – Pradhan Mantri Jan Arogya Yojana	
		ntri Jan Arogya Yojana (CM-JAY), Nikshay	
	Poshan Yojana, Deen Dayal Upadhyaya St		
		Bal Swasthya Karyakram (RBSK), Pradhan	
	Mantri Matru Vandana Yojana (PMMVY),	etc.	

Suggested Readings

- 1. Health Care Management: Principles and Practice(2024), S. Amin Tabish, Springer Nature (Singapore)
- 2. Management of Healthcare Organizations: An Introduction(4th Edition, 2023), Peter C. Olden & Cathleen O. Erwin, Good reads listing
- 3. Introduction to Health Care, (5th Edition, 2024), Lee Haroun & Dakota Mitchell, Cengage Learning
- 4. Healthcare Management(3rd Edition ,2006), Walshe, Goodreads

	ogramme-BBA IIA	Year: FIRST	Semester : SE	COND
Cour	e code : BBAHA 206 Course title: Introduction To Human Physiology A			
	1.727		chemistry	,
	bjective:			
Cu	iponyaraces, iipid alid protell	o the students regarding Metabolism		
2.To	make the students gain know	ledge about enzyme functions, regul	ation and their mechanism	of action as
Course o	outcome :			
1. To	enable students to learn and	I to have a brief under-standing of Hu	ıman Physiology and Bioch	emistry as is
ne	cessary for Hospital Administ	rators.	and i hysiology and broan	,
	Cred	its:4	Core: compt	ılsory
	Max mark	3s:25+75	Min . passing Marks	
Total n	o of lectures — tutorials —	practical (in hours per week)	L-T-P: 4-0	
Unit		Topic	3	Total
	3	•	= 1	lectures (60)
	General Physiology & Bio	ochemistry Physiology with specia	l reference to Human	
	Body, Principles of bio- p	physics as applicable to the humar	body.	
I		types, Mechanism of action, co-		14
		ydrates, lipids, amino acids, prote		
	Vitamins and minerals;			
	Digestive and circulatory	y system:		

a) The Gastro- intestinal System Physiology of gastro- intestinal system and

The Circulatory System Composition of blood, functions of all components of blood, blood groups Cardiac Cycle, Blood Pressure and ECG Lymphatic system The Endocrine System Hormones, classification of hormones and their role in

controlling body activities. Hypo- and hyper secretion of hormones and its clinical

Physiology of the nervous system; CNS- functions of different parts of the brain,

Thermoregulation in human body, Autonomic nervous system- sympathetic and

parasympathetic systems and their applied physiology; excitable tissue- nerve

a) Respiration and its physiology with regard to its clinical application; diseases

1. Human Physiology Volume 1(15th Edition, 2025), CC Chatterjee (edited by Nitin Ashok John), CBS

4. Human Physiology, Vol 2 (15th Edition, 2025), CC Chatterjee (edited by Nitin Ashok John), CBS

2. Concise Textbook of Human Physiology(4th Edition ,2022), Indu Khurana & Ayushi Khurana, *Elsevier*

3. Human Physiology (International Edition, 8th Edition, 2024), Bruce M. Koeppen, Bruce A. Stanton, Elsevier

of respiratory system; artificial ventilation, Acid Base Balance

b) Excretory system in humans including applied aspects c) Physiology of reproduction in humans- menstrual cycle. 12

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its applied aspects; physiology of liver and pancreas

S. C. S.

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consequences.

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Suggested Reading:

India

More about the Human Body

Publishers & Distributors Pvt. Ltd.

Publishers & Distributors Pvt. Ltd.

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3			Second-Y							
3	S.N.	Course Code	Course Title	L (hrs.)	T (hrs.)	P (hrs.)	CREDI TS	Int.	Ext.	Total
	l l	BBAHA301	Communicative Hindi	3	0	0	3	25	75	100
1	2		Financial Management in Hospitals	4	0	0	4	25	75	100
	3	BBAHA 303	Organizational Behavior	4	0	0	4	25	75	100
	4	BBAHA 304	Introduction to Pharmacology	4	0	0	4	25	75	100
3		BBAHA 305	Food Nutrition and Hygiene	2	0	0	2	25	75	100
3	5	-T	7,8,5,10	2	"	0	2	23	73	
				· ·						
	6	BBAHA 306	Hospital Operations-Clinical & Supportive Services	4	0	0	4	25	. 75	100
	Total		adploining services	21	0	0	21	150	450	600
7		l credits/ marks	in semester-III	1		1 0	21	130	430	600
9	Tota	l credits/ marks	in I, II, & III semesters				67	11		2000
コー										
7										
7										
5										
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Programme - BBA HA Semester : THIRD Year : SECOND Course Code: BBAIIA 301 Course Title: Communicative Hindi अध्ययन का उद्देय:- इस प्रश्नपत्र का मुख्य उद्देश्य विद्यार्थियों में हिंदी संप्रेषण कला को विकसित एवं वर्धित करना जिस से वे संगठन में अपनी बात स्पष्टता से प्रस्तुत कर सके व सुसगिठित संवाद स्थापितकर सके। Credits: 3 Core: Compulsory Max. Marks: 25+75 Min. Passing Marks: as per rules Total No. of Lectures-Tutorials-Practical (in hours per week): L-T-P:3-0-0 Total Unit Topic Lectures (45) परिचय:-संप्रेषण की परिभाषा, संप्रेषण के उद्देश्य, सिद्धात, महत्त्व एवं प्रभावी तथा वाधाकारी कारक, संचार 1 10 मॉडल, प्रभावी संवाद स्थापना के प्रकार एवं लक्षण, अध्ययन की कलाए व रणनीति का गठन। प्रभावी संप्रेषण के प्रकार:- शाब्दिक, अशाब्दिक, औपचारिक, अनौपचारिक मौखिक एवं लिखित संप्रेषण, आन्तरिक एवं बाह्य संप्रेषण जालिका, प्रभावी संप्रेषण की निर्माण प्रक्रिया, संप्रेषण एवं संघर्ष प्रवंधन, संप्रेपण 11 9 विधि साक्षात्कार के समय, द्रर्शक के अनुसार बैठक शिष्टाचार की विस्तृत प्रणाली का अध्ययन व्यवसायिक लेखनः—सभी प्रकार के प्रत्यक्ष, अप्रत्यक्ष, औपचारिक एवं अनौपचारिक प्रार्थना पत्रों का लेखन,मुख्य पृष्ठ, आरम्भ, एवं अन्तिम पैराग्राफ का लेखन, मुख्य बिन्दुओं की समीक्षा, बायोडेटा लेखन, III 8 प्रस्ताव, ईमेल, मैमो, परिच्छेद इत्यादि का लेखन। वार्तालाप कौशल:–वार्तालाप के मुख्य सिद्धांत, केंद्रीय बिन्दुओं की समीक्षा, वार्तालाप विधि, मुख्य प्रक्रिया का निर्धारण एवं वार्तालाप आरम्भ प्रक्रिया, विश्वास अर्जित करना सौदेबाजी आरम्भ करने की प्रक्रिया तथा IV 10 बाधाकारी बिन्दुओं की समीक्षा एव समाप्ति तथा आवश्यक शर्तो की विवेचना। समकालीन प्रवृर्त्तिया:-प्रौद्योगिकी समर्थक संप्रेषण, व्यवसायिक संस्था का संचारतंत्र का परिचय, व्यापार

Suggested Readings

V

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संचार में नैतिकता की विस्तृत विवेचना।

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1. हिन्दी भाषा सम्प्रेषण और संचार (2023) , Aniruddh Kumar Sudhanshu and Mahanthi Prasad Yadav, *Shri* Nataraja Prakashan, Delhi

8

- 2. आधुनिक जनसंचार और हिंदी (2018), Harimohan, Taxshila Prakashan
- 3. संपर्क भाषा हिंदी विविध आयाम, Suresh Kumar & Thakur Das, Exotic India Art listing

Programme-BBA IIA Year : SECOND Semester: THIRD Course Code: BBAHA 302 Course Title: Financial Management Course outcomes: 1. Understand basic concepts of financial management and their application in 2. Investment, financing and dividend decisions. Understand concepts of cost of capital, leverage analysis, capital structure and 3. Dividend theories and identify courses of action in financial environment that would result in maximization of wealth an organization. 4. Understand management of working capital and estimate the same for an organization. Course objective: 1. The objective of this course is to enable the students to understand the fundamentals of financial management in the context of a corporate entity. It attempts to acquaint them with different dimensions of financial management with a focus on the application of the relevant tools and techniques of financial decision making aimed at shareholder's wealth maximization. Credits: 4 **Core: Compulsory** Max. Marks: 25 + 75 Min. Passing Marks: as per rules Total No. of Lectures-Tutorials-Practical (inhour sperweek): L-T-P: 4-0-0Unit **Topics** Total No. of Lectures(60) Introduction: Concepts, Nature, Scope, Function and Objectives of Financial Management. Basic Financial Decisions: Investment, Financing I 12 and Dividend Decisions. Case Study /Numerical. Leverage Analysis: Developing the Concept of Leverage in Finance. Computation and inferences of Degree of Operating Leverage, Financial II 12 Leverage and Combined Leverage. Case Study /Numerical. Time Value of Money - Concept of Time Value of Money, compounding, discounting, present value, future value, and annuity. Cost of capital - Cost III of equity-cost of preference capital - Cost of debt - Cost of retained 12 earnings - weighted Average (or)composite cost of capital (WACC). Case Study /Numerical. Working Capital Management - components of working capital working capital operating cycle - Factors influencing working capital -IV Determining (or) Forecasting of working capital requirements. Case 12 Study /Numerical. Dividend Decisions _ policies – Factors affecting dividend payment -V Various Dividend Models (Walter's Gordon's - M.M. Hypothesis). Case 12

Suggested Readings:

Study /Numerical.

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- 1. Advanced Financial Management (AFM) Study Text (2025-26), Emile Woolf International
- 2. Financial Management: Principles and Practice (4th Edition, 2025), G. Sudarsana Reddy, *Himalaya Publishing House*
- **3.** Financial Management (2025) Dr. Sugin Raj M, Dr. S. Anthony Rahul Golden & Dr. M. Subala, *AkiNik Publications*

Pr	ogramme-BBA HA	Vo	ear : SECOND Semester : TI	-IIRD
Cour	se Code: BBAHA 303		Course Title: Organizational Behavior	inte
1. 2. 3.	to temm mis solucebra of t	nduagement and		inizational set-
Course 1. 2.	outcome:- Students will able to unde Application of theories of	illanagement an	vioral aspect of workforce in the organization. nd organizational behaviors in real world situations.	
3.	Credits: 4	k as individual ar	nd group member efficiently and effectively.	
	Max. Marks: 25	5+75	Core: Compulsory Min. Passing Marks: as per	rules
A			als-Practical (in hours per week) : L-T-P:4-0	-0
Unit			Topic	Total No. of
I	characteristics; Determine	nants; Contributi	of Organisational Behaviour (OB); Nature and ng Disciplines; Challenges and Opportunities for Approaches of Organizational Behaviour, OB and	Lectures(60)
Perception: Nature, Process, Importance, Factors Influencing Perception; Attribution Theory of Perception; Issues Involved in Perception: Selective Perception, Halo Effect, Contrast Effect, Projection, Stereotyping; Learning: Concept; Theories of Learning: Conditioning, Social Learning, Managerial Implication of Learning Theories; Motivation: Concept: Major Theories and Process of Motivation, Managerial Implications of Various Theories; Linking Recognition Programmes and Reinforcement Theory. Case Study.				
Personality: Concept and Determinates; Types and Traits; Major Personality Attributes Influencing Organizational Behavior; Locus of Control; Machiavellianism; Leadership: Concept and Functions; Style and Theories of Leadership: Traits, Behavioral and Situational/Contingency Groups of Theories; Inspirational approaches to Leadership; Stress management. Case Study.				12
IV	Group Behaviour: Group Individual; Groupthink Process. Interpersonal Relation Management: Case Studies	ups: Stages of G and Groups S aships : Trans	Group Development; Decision-Making: Groups. Shift; Group Decision Making Techniques and sactional Analysis; Johari Window, Conflict	12
V	Organisational Power a Approaches to Manage Organisational Develop	nd Politics: Orga Organisational (nisational Culture, Organisational Changes, Change; oundaries, Managing the Changes. Case Study .	10
1. Four Pu 2. Orga Ho 3. Eme	anizational Behaviour (1s buse orging Trends in Organiza trativa International Publ	t Edition,2025), tional Behavior	al Behaviour (2024), Prof. Dr. Jaya Ganesan, et al., Anusha Kalburgikar, Dr. S. Sathyeshwar, Tabreez (2024), Dr. Yashpal Azad, Dr. Amit Kumar, Dr. S	Pasha, Vision B
4.Orga	rative International Publicational Publicational Behavior (202	5), A. Mehrad &	& N. Al Harrasi, GBP Publications (Mar 2025)	

		COURT
Programme-BBA IIA	Year : SECOND	Semester : TIIIRD
Course Code: BBAHA 304	Course Title: Introd	uction To Pharmacology
Linetium		

Course objective: 1. Proper selection of drugs, it is essential to have a basic knowledge about the disease and the drugs available for its treatment. The series of lectures will provide the student basic knowledge about the drugs used for the treatment of various diseases commonly encountered in clinical practice.

Course Outcome:

Credits: 4

- Students would have understood the pharmacological actions of different categories of drugs 1.
- They would got an idea about correlation of pharmacology with other bio medical sciences.
- They would have understood the application of basic pharmacological knowledge in the prevention and 2. treatment of various diseases. Core: Compulsory

and the Real Property and the World	Credits: 4	Core: Compaisory	•
	May Marks , 25 ± 75	Min. Passing Marks : as per r	ules
	Total No. of Lectures-Tutorials-I	Practical (in hours per week): L-T-P: 4-0-	·0
Unit	70	Горіс	Total Lectures(60)
Ollit		•	Lectures(00)
I	C. June information Dosage form of o	Sources, nomenclature, drug laws, sources drugs, routes of drug administration. Drug gs, bioavailability, fixed dose combination.	12
II	muscarinic agents, sympathetic blocki Central nervous system, general	metics drugs, sympathomimetic drugs, anting drugs, neuromuscular blocking agents. anaesthetics, sedatives and hypnotics, no steroidal anti- inflammatory agents	14
III	Gastrointestinal system acid-peptic dis	seases, antiemetic s, purgative, treatment of	12
IV	Respiratory system drug the type of system and treatment of angina pect thrombolytic agents, Fibrinolysis agentacting on uterus. Hormones-thyroid	cough, bronchial asthma, cardiovascular oris, hypertension, shock, anticoagulants, nts. Genitourinary system-diuretics, drugs and anti-thyroid drugs corticosteroids, istribution and manufacturing.	
V	Chemotherapeutic agents general cephalosporin's, fluoroquinolones, agents, antiviral agents, anticancer drugs.	macrolides chloramphenicol, antifungal	_

Suggested Reading:

- 1. Introduction to Basics of Pharmacology and Toxicology: Volume 4 Pharmacology and Therapeutics(October 2025), Avinash Arivazhahan, Neel Shah, Selvarajan Sandhiya, Gerard Marshall Raj,
- 2. Pharmacology: An Introduction (9th Edition, 2025 Release ISE), Henry Hitner, Barbara T. Nagle, Michele B. Kaufman, Hannah Ariel, Yael Peimani-Lalehzarzadeh, McGraw-Hill
- 3. Pharmacology: Principles of Pharmacology (Indian text) (4th Edition, 2023), H. L. Sharma, Paras Medical Publisher

Programme-BBA HA Semester: THIRD Year : SECOND Course Code: BBAHA 305 Course Title: Food Nutrition and Hygiene Course Objectives:

- 1. To reinforce specific nutrition-related practices or behaviours to change habits that contributes to poor
- 2. This is done by creating a motivation for change among people, to establish desirable food and nutrition behaviour for promotion and protection of good health.

Course Outcomes:

- 1.To learn the basic concept of the Food and Nutrition
- 2. To study the nutritive requirement during special conditions like pregnancy and lactation
- 3.To learn meal planning
- 4.To learn 100 days Nutrition Concept
- 5.To study common health issues in the society
- 6.To learn the special requirement of food during common illness

	Credits:2	Core: Compulsory		
	Max. Marks: 25+75	Min. Passing Marks: as per re	ıles	
BE WALL	Total No. of Lectures-Tutorials-1	Practical (in hours per week): L-T-P: 2-0-		
Unit	Topic			
	With the	,	Lectures(30)	
I	balanced Diet, Types of Nutrition- O	tion of Food, Nutrients, Nutrition, Health, ptimum Nutrition, under Nutrition, Over d factors affecting Meal Planning, Food of balanced diet.	6	
i II	Nutrients: Macro and Micro RDA, Sour Carbohydrate, Fats, Protein ,Mineral	ces, Functions, Deficiency and excess of – s Major: Calcium, Phosphorus, Sodium, e, Zinc, Vitamins Water soluble vitamins:	6	
III	100 days Nutrition -Concept, Require Prenatal Nutrition (0 - 280 days): Ac factor s during pregnancy Breast / For Complementary and Early Diet (6 months)	ement, Factors affecting growth of child, dditional Nutrients' Requirement and risk rmula Feeding (Birth – 6 months of age) chs – 2 years of age)	6	
IV	Community Health Concept -Causes of and Nutrition requirement in the follow Pressure) Obesity Constinution, Diarrh	Common diseases prevalent in the society wing: Diabetes Hypertension (High Blood oea, Typhoid,	6	
V	National and International Program an Immunity Boosting Food	d Policies for improving Dietary Nutrition,	6	

Suggested Reading:

- 1. Essentials of Clinical Nutrition in Healthcare (2024), Frates, Hivert, Duggan, Publisher-unspecified
- 2. Food Safety and Hygiene(2024), Langi et al., Himalaya Publishing
- 3. The Food Safety and Standards Act, 2006 (2025 Edition), Universal, UNIVERSAL Lexis Nexis
- 4. Current Research in Food Science (Volume 9,2025), Edited by Dr. Jyoti Prabha Bishnoi, Integrated Publications (Delhi)

Course Code : BBAHA	IA	V	SECOND	Semester: THII	RD
Compe cone i ppylik	A 306	Course Title : Hospi	tal Operations-Clinical &	Supportive Services	
objective:					
The subject is to acquaint	the HA stude	ent with the day today	working and the working	g environment of hospi	;ais,
The student					
shouldbefamiliarizedwith	thehospitalcli	inicalserviceswhichare	e one of the key is sues in hos	oitaladministration	
.teamO!-					
ourse outcome:-	ort and utility		live attach care		
Describe the role of support of ldentify planning and des	igning concid	orations while all and	quality patient care.		
Articulate the functional i	requirements	erations while plannii of individual departs	ng for services.		
Cre	edits: 4	o i iluividuai departi	Core	: Compulsory	
	rks: 25+7	5	Min. Passing	Marks: as per rule	S
Total No. o	f Lectures-	Cutorials-Practical	(in hours per week):	L-T-P: 4-0-0	
ni		Topic	, (Total Lecture
					s (60)
A dustion Mooni	ng Coope s	and Cignificance of	Patient care services	Role of hospital	12
Administrator.	rig, scope a	and Significance of	Patient Care Scrvices	, 11010 1	12
	acial amnha	sis to reduce overc	rowding in OPD. Admis	sion and	
OPD Services with spi	ont and Fme	ergency services Pr	ocedure of medico lega	al formalities, Day	12
Discharge. IPD-Accide	ent and Line	rigericy services. IT	occurre of mounts regu		
7 11	oging(Y Da	v CT MRI PT)andF	BloodBankwithspeciale	mphasisonTime-	12
	iagilig(A-Na rabottlanacki	s blood component			12
	COULTCHCCK	s, blood component	oduling and familiariza	ation with modular	
I Motionstudytoremov	low to ontir	117011CO NI LII SIN			1 12
Motionstudytoremov Operation The atre-H	low to optin	nizeuse oi Oi, sch h emphasis on late	st trends in Equipment	•	12
Motionstudytoremov Operation The atre-H Concept in OT operation	ons. ICU wit	th emphasis on late	st trends in Equipment	•	
I Motionstudytoremov I Operation The atre-H V concept in OT operation CSSDServices, WardN	ons. ICU wit Nanagemen	th emphasis on late	st trends in Equipment ospitalacquiredinfection	•	12
I Motionstudytoremov I Operation The atre-H V concept in OT operation CSSDServices, WardM indetectionandcontrol	ons. ICU wit Nanagemen	th emphasis on late	st trends in Equipment	•	
Motionstudytoremov I Operation The atre-H v concept in OT operation CSSDServices, WardN indetectionandcontrol	ons. ICU wit Nanagemen olling.	th emphasis on late t,NursingServices,H	st trends in Equipment ospitalacquiredinfectio	onswithlatesttrends	12
I Motionstudytoremov I Operation The atre-H V concept in OT operation CSSDServices, WardN indetectionandcontrol inggested Readings: Approaches to Health Man	ons. ICU wit Management olling. nagement ar	th emphasis on late t,NursingServices,H and Hospital Manage	st trends in Equipment ospitalacquiredinfection ospitalacquiredinfection of the content of the c	onswithlatesttrends hanna & Goutam Sad	12 dhu, <i>GR</i>
I Motionstudytoremov I Operation The atre-H V concept in OT operation CSSDServices, Ward M indetection and control Suggested Readings: Approaches to Health Man	ons. ICU wit Management olling. nagement ar	th emphasis on late t,NursingServices,H and Hospital Manage	st trends in Equipment ospitalacquiredinfection ospitalacquiredinfection of the content of the c	onswithlatesttrends hanna & Goutam Sad	12 dhu, <i>GR</i>
I Motionstudytoremov I Operation The atre-H V concept in OT operation V CSSDServices, WardN indetectionandcontrol Suggested Readings: Approaches to Health Man Books . Management of Hospital	ons. ICU with Management on Ingement and Services (F	th emphasis on late t,NursingServices,H and Hospital Manage First Edition,2025),	ospitalacquiredinfection ement(2024), Anoop K Dr. Muralidhar L. B., Ma	onswithlatesttrends hanna & Goutam Sadhu S., Swapna H. R.	12 dhu, GR
I Motionstudytoremov I Operation The atre-H V concept in OT operation CSSDServices, WardN indetectionandcontrol suggested Readings: Approaches to Health Man	ons. ICU wit Management colling. nagement an	th emphasis on late t,NursingServices,H and Hospital Manage First Edition,2025),	ement(2024), Anoop K Dr. Muralidhar L. B., Ma	hanna & Goutam Sadhu S., Swapna H. R.	12 dhu, GK , Himala

Second-Year: Fourth-Semester Course Code Course Title Total L (hrs.) Ext. P (hrs.) CREDITS Int. T (hrs.) Business Ethics and Ethos-Indian Values BBAHA 401 Quality Management BBAHA 402 **Human Resource BBAHA 403** Management Introduction to Healthcare **BBAHA 404** Equipment Introduction of Preventive and **BBAHA 405** Social Medicine Community Mental Health BBAHA 406 3 Total **BBAHA 407** Comprehensive viva-voce Total credits/ marks in semester-IV

Total credits/ marks in I, II, III, & IV semesters

^{*} Training/ Internship of four weeks in a registered healthcare organization/ institution in the summer break after semester IV is mandatory.

Programme-BBA HA Course Code: BBAHA 401 Year : SECOND course objective: Course Title: Business Ethics and Ethos- Indian Values 1. To gain sufficient knowledge of basic concepts of Bio-Ethics and ethical as well as moral principles 2. To make the students understand the importance of ethical behavior. 3. To expose the students to the ethical practices to be followed in business. course outcomes: 1. The objective of the force is to acquaint the students with Indian ethos and its relevance to managerial 2. This course has been designed to create a mindset of value system among the students who are the future managers. Ethics make the students open to in her unethical principles of business. 3. The course will sensitize the students to their ethical standards. Max. Marks: 25+75 Total No. of Lectures-Tutorials-Practical (in hours per week): L-T-P:4-0-0 Core: Compulsory Unit Min. Passing Marks: as per rules Indian Ethos: Concept, culture and Management. Is management culture bound? The sources of Indian ethos in management: Vedas, Upnishads, puranas, shastras, I Total Lectures (45) Values for Indian managers: Values and skills, value system, values and Purity of 9 mind, Indian values and wisdom relevant to modern management. Ethico- moral management: Ethics and morals and intellect of emotions. Science and II Technology Vs. Ethics and morals, vedantic ethics and back to roots. Values, Importance, Values at the Indian Work Place, Need for change in global values in Indian perspective, Values, Cross Culture values, Universality of Values. 11 Work Ethics: Life Goals or purusharthas, guna and avagunas, karma and yoga, sanity in over heated organisation. Work ethos and management: Introduction work ethos and management, work ethos at different levels of management, III Dimension of the Work ethos, Steps of Improving work Culture. 9 The Indian Heritage and productivity: Philosophical aspects of productivity, IV essence of the Indian heritage, energy processing and the managers- sadhak,

and government obligations, related to clients, related to human resource and manpower. Case Study. Suggested Readings:

V

- 1. Business ethics: An Indian perspective, A. C. Fernando, 2019 Pearson.
- 2. Business Ethics Concept and Cases, Weiss, firstedition2020, Cengagelearning.

India's non centralised culture, and the productivity ethics.

Medical ethics: Hippocratic Oath of Medical practitioners, patient's bill

of rights, hospital responsibilities, managerial ethics, hospital administrator's position, role and responsibility including problems faced therein, regarding

ethics and law. Applicability of law in hospital setups: viz:- related to statutory

10

6

- Business Ethics, Murthy, 2022 Himalaya publishing house
- 4. Business Ethics and Corporate Governance, S.Prabakaran, 2018. Excel books
- 5. Ancient Indian thought sand mythology, Shastri J.L. first edition, 2016, Motilal Banarasi Das

Programme-BBA IIA Course Code: BBAHA 402 Year : SECOND **Semester: FOURTH** Course Objectives: Course Title: Quality Management 1. The overall purpose of the course is to provide an understanding of the process of managing quality 2. This course aims to show how all the fundamental disciplines of business are intrinsically linked with 3. There are many tools and doctrines that can be used for assessing product/service quality and selection of these tools can help in the pursuit of excellence. Course Outcomes: 1. Understand varying quality definitions and philosophies. 2. Explain different quality management methodologies, including design for six sigma. behave 3. Apply quality management techniques to reduce variation and improve quality, processes, systems, 4. Understand the principles, practices and applications of quality management for product or service 5. Understand the softer management issues for creating a company quality culture. Max. Marks: 25 + 75 Core: Compulsory Total No. of Lectures-Tutorials-Practical (in hours per week):L-T-P:4-0-0 Min. Passing Marks: as per rules Unit Total Topic Lecture Quality-Vision, Mission and Policy statements. Customer Focus, Customer perception of s (60) quality, Translating needs in to requirements. Dimensions of service quality. History, Need and Importance of Quality Management, Core Values, Principles of Quality 12 Management, Major Components of Quality, Quality Management Process. Case Study . Quality Tools & Techniques: Flow Charts, Cause & Effect Diagram, Pareto Principle and II Diagram, Statistical Process Control, Six Sigma. Case Study. 10 Quality Assurance, Zero Defect concept, Quality Specifications. Functions of Hospital Service Quality and its Significance, Measuring Service Quality, Service Quality Gap Model, Service III Quality Standards, Strategies for Improving Service Quality, Monitoring Service Quality. Concepts of Quality circle, Taskforce, Leader, Japanese 5S principles applicable to services. 14 Quality Indicators of Patients Satisfaction, Clinical Quality. Rights and Responsibilities of Patients, Code of Conduct for Health Professionals, Job description of Quality manager. Case IV 12 Total quality management, International Organization for Standardization (ISO), JCI, NABH (National Accreditation Board of hospitals). Case Study. 12 Suggested Readings: 1. Textbook of Quality Management, D,D. Sharma, 2011, Sultan Chand & Sons 2. Statics for Management, Levin/Rubin. 2017, Pearson Education.

3. Step by Step Quality Hospital Care, Syed Amin Tabish,,2013, Jaypee Brothers Medical Publisher

4. Total Quality Management, B. Janakiraman, R. K. Gopal. 2006, Prentice-Hall of India IPvt Ltd

Programme-BBA HA Course code: BBAHA 403 Year : SECOND Semester: FOURTH Couse objective: Course title: Human Resource Management 1. To give a conceptual under standing of human resource practices available in the hospital. 2. To learn the recruitment, selection & training process in hospital. 3. To understand the wage & salary structure in healthcare industry.

Course outcome:

- On completing the course students will be able to:
- 2. Understand and develop in sights and knowledge base of various concepts and Functions of 3. Learn the latest trends in Human Resource Management

	Credits: 4		
	Max marks · 25 + 75	Core: compulsory	
To	tal no of lectures – tutorials – proceding	Min . passing Marks : as per	rules
Uni	(in nours per week)	L-T-P: 4-0-0	
Uni	T	Opic	
	Meaning, definition imports		Total lectures (60)
I	Evaluation. Case Study	job description, job specification Job	12
II	recruitment—concept, sources; Select recruitment and selection, process-performance appraisal. Case Students	ion – concept, Difference between test, interview, placement, induction	10
Ш	raining and development methods—Alvestibule training, case study, role pla training methods and evaluation of train &dismissals. Case Study	oprenticeship, understudy, job rotation, ying, sensitivity training, identification ing, promotions policy, transfers types	14
IV	Wages & salary administration: Meaning structure, organization working condition health services. Case Study.		10
	Emerging trends in HR: Human Resou	Iron audit 1	- 0
V	process Re- Engineering, contemporary Case Study.		14
Suggest	ed Reading:		

- 1. Human Resource Management (Text and Cases), V.S.P. Rao, 2010, Thirteenth Edition, Excel Books.
- 2. Human Resource Management Pearson Publication, Durai Praveen, 2020, 2nd Edition Pearson
- 3. Human Resource Management, Gary Dessler and BijuVarkkey ,2020, Global EduTech
- 4. Human resource management in health care organization, timothy S. Kelleher, 2022, 5thEdition.

	Programme-BBA HA		
-	Course Code: BBAHA 404		r : FOURTH
Cours	se objective:	Course Title:- Introduction to Health Equipm	
1 5	Students will be able to recognize a	nd evaluate occupational safety and health hazards in the work	
2. I	3e able to analyze the effects of wo	nd evaluate occupational safety and health hazards in the work	place.
i	ncidents using the hierarchy of con-	nd evaluate occupational safety and health hazards in the work rkplace exposures, injuries and illnesses, fatalities and the met trols, effective safety and health management systems.	nods to prevent
Cours	e outcome:-	nanagement systems	
1 T	he objective of the course is	A- 1.	اممالمسا
i	nstrumentation as is necessary for	or a hospital the students to have a good understanding of	Bio- medical
2. E	valuate workplace to determine	the evictors of	
3. 10	dentify relevant regulatory and	d national	
а	pplicable	d national consensus standards along with best prac	ices that are
F. Marie	Credits: 3		
£4	Max. Marks : 25 + 7	Core : Compulsory	
	Total No. of Lectures	Min. Passing Marks: as per- g-Tutorials-Practical (in hours per week): L-T-P: 3-0-0	rrules
Unit		Topic Tactical (in hours per week): L-1-1 : 5-0-0	Total
		•	Lectures
	Diagnostic Equipment: Blood	pressure monitors, Electro cardio scope, Pulse Oximeter	(45)
I	interior, ranto rantary 201.		1
ha t	Nerve and muscle stimulate	ors, Dialysis machines, Surgical diathermy equipmen	t's
II	Meddinzer, illinarator, Aspirator	Humidifier, Ventilator and spirometer. Plethysmograp	hy, 11
	L.C.O., L.IVI.G.		,,
III	Introduction to Artificial intellig	ence and robotics use in hospitals. Telemedicine,	_
	videoconferencing, endoscopes	surgery and microsurgery.	7
	The rape uticequipment's : P	acemakers, defibrillators, laser applications in biomedi	cal.
IV	Artificial kidney and dialysis. X	-ray computed topography. Magnetic resonance ultraso	nic 9
	imaging systems. Ultrasound in	medicines.	
V	Biomedical equipment require	ment to hospitals, equipment selection and maintenan	ce,
	maintenance contracts and softv	vare model.	9
NIIDOD	sted Readings:		
	D' l' l'		
	Biomedical instrumentation an	d measurements, L.L. Cromwell, F.J.Weibell and E.A. Pfeif	fer:" 2020,
1.	PHI.		fer:" 2020,
1. 2.	R.S. Khandpur : "Hand book of	Biomedical instrumentation" TMH.2019	fer:" 2020,
1. 2. 3.	R.S. Khandpur: "Hand book of Essential Guide to Medical Equ		Ŷ

Steve Moutrey, Dr Steve Moutrey, 2017, TFM Publishing Ltd.

Programme-BBA HA Year : SECOND Course Code: BBAHA 405 Semester: FOURTH Course Title: Introduction of Preventive and Social Medicine Course objective: 1. Lead team of health professionals for planning and managing community health problems 2. Identify and understand the changing health needs of ever-changing community and organize relevant effective interventions for amelioration of health problem.

Course outcome:-

1. The objectives of the course are to en able students to learn preventive and social medicine necessary Crodita . 2

	Credits: 3		
	Max. Marks: 25 + 75	Core: Compulsory	
	Total No. of Lectures-Tutorials	Min. Passing Marks: as per Practical (in hours per week): L-T-P: 3-(rules
Unit	es-rutorials-	ractical (in hours per week) : L-T-P : 3-0)-0
		Copic	Total
	Introduction- community modicine		Lectures (45)
I	The same and the figure of the same and the	public health. Modes of transmission of nunicable diseases. Case Study.	9
III	diseases. Droplet infections(airborne): I and national TB Control Program me hepatitis.	n, control and prevention of water borne Mode of spread and control. Tuberculosis , RNTCP. Viral diseases: Measles, Viral	9
	Diseases transmitted through vector a Malaria Control Programme, Filaria ar transmitted through contact- leprosy, I transmitted diseases- Transmission and Hepatitis B. Case Study.	nd Filaria Control Programme. Diseases eprosy eradication programmeSexually	11
ΙV	Non-Communicable Diseases: Heart dise Case Study.	ease, Diabetes mellitus, cancer, accident.	7
V	Family Welfare services: Population program, ICDS- concept and need.	control,reproductive and child health	9

Suggested Readings:

- 1. K.K.Park, "Text book of Preventive and Social Medicine", XVIIthEdition.
- 2. B.K. Mahajan –text book of Preventive and social medicine.
- 3. Preparatory Manual of Preventive and Social Medicine 4th Edition, Dr. M. Shamsheer Baig, Dr. Asma, 2024, SIA Publishers & Distributors Pvt Ltd.
- 4. Golden Notes For Preventive And Social Medicine, Parimal Patel, Khushbu Makadia, 2024 Jaypee Brothers Medical Publishers

P	rogramme-BBA HA			
Cours	se Code: BBAHA 406	Year : SECOND	Semester : 1	TOURTH
Cour	se Objectives:	Community Mant	al II	
3. lo 56 Course 1.Ut	ealth dentify psycho-social-cultura ervices coutcomes: nderstand critically the requestions	quirement of mental health need y and affordability in the communital alth services, approaches and rese al barriers and various systems invited the communities and affordability in the communities and systems and various systems invited the communities.	s of the population, les arch methods in cor volved in community of the population,	nmunity mental
	Credits:2			
	Max. Marks : 25 + 75		ore: Compulsory	
	Total No. of Lecture	Min. Pases-Tutorials-Practical (In hour per	ssing Marks: as per	rules
Unit		Tonis	r week) : L-T-P : 2-(0-0
		торіс		Total Lectures (30)
I	Intersect oral Approaches. (ypes of Community, Characteristi Social Determinants of Health Case Study.	& Mental Health,	8
II	Concept of Health, Menta concept), Bio psychosocial Dealing with Stigma. Case	I Health, Mental illness. Normalcy (I Causes of mental illness, Myths a Study	nd Misconceptions,	5
III	Support, Functions of Socia	(CMH), History, Mental Health a sures, Theories, Advantage & Disa Il Support, Level of Social Support.	dvantages of Social Case Study	7
IV	Community Mental Health programs, Mental health	n in India, History, National and Dis policies and recommendations b Need& Laws related to mental ho	trict mental health by World Health	5
V	various population groups distress, Interventions to r	eaning, Prevalence of psychological s, Social origins of distress, Measure reduce the distress. Case Study .		5
ougges	ted Reading:			

1. Thara, R., & Patel, V. (2010). Role of non-governmental organizations in mental health in India. Indian journal of psychiatry, 52(Supply 1)

Balagopal, G., & Kapanee, A. R. M. (2019). Mental Health Care Services in Community Settings. Springer,

Singapore.

3. Community Mental Health and Well-Being in the New Normal, Remya Lathabhavan, Prabir Chandra Padhy, 2023, IGI Global.

Community Mental Health: Challenges for the 21st Century (Second Edition; editors: Samuel J. Rosenberg & Jessica Rosenberg), 2012, Routledge

		Third-	Va						
S.N.	Course Code	<u>Third-</u> Course Title	Cilli	<u>Fifth-Se</u>	mester				
1	BBAHA 501	Marketing of Hospital Services	(hrs.)	T (hrs.)	P (hrs.)	CREDI TS	Int.	Ext.	Total
2	BBAHA 502	Management Information System	$\frac{4}{3}$	0	0	4	25	75	100
-	BBAHA 503	Human Resource	3	0	2	4	25	75	100
3		Development	4	0	0	4	25	75	100
4	BBAHA 504	Healthcare Laws and Counselling Skills	4	0	0		25	7.	
	BBAHA 505	Hospital Planning			U	4	25	75	100
5	id		4	0	0	4	25	75	100
6	BBAHA 506	Research Methodology in	3	0					
		Healthcare	3	0	0	3	25	75	100
Total			22	0	0	23	150	450	
Tota	l credits/ marks i	n semester-V				23	150	450	600
Tota	Total credits/ marks in I, II, III, IV & V semesters					23			600
Maria Island	Barrana (1994)	semesters				113		~	3300

Partie Mickey Control

1	Programme-BBA HA	
	Course Code: BBAHA 501 Year: TIIIRD Semester: FI	IFTH
CO	and objective:	
	1. To help the students understand the concepts of hospital as a service industry. 2. To learn the concepts of marketing and application. 3. To develop understanding of students about marketing strategies used in healthcare industry. 1. Students will able to understand the marketing and prospects of using it for hospitals. 2. Acquire the ability to identify future needs and requirements of customers effectively. 3. Application of theories of marketing management in real world situations by marketing. The marketing for hospitals.	
	strategies for hospitals.	narketing
	Credits: 4	
	Max. Marks: 25 + 75 Core: Compulsory Min. Pagging Marks	
1	Total No. of Lectures-Tutorials-Practical (In hours per week): L-T-P: 4-0-0	es
Un	Topic .	Total Lectures
I	of hospital marketing. Case Study.	(60) 12
II	Demand forecasting, Case Study	14
III	Development Program, Awareness Program. Case Study.	10
IV	Services Specialty and Super Specialty Hospitals. Case Study. Strategies for service marketing: Social Marketing, Green Marketing, Band Image	12
V	Support Services. Case Study.	12
1. 2. 3.	Marketing of Healthcare Services. Seshanlyer, S. (2021). Notion Press. Essentials of Services Marketing. <u>Jochen Wirtz</u> , <u>Christopher Lovelock</u> , <u>Jayanta Chatterjee</u> , <u>Gopal D</u> (2019). Pearson Education. Services Marketing: Integrating Customer Focus Across the Firm. Valerie A. Zeithaml, Mary Jo Bit Dwayne D. Gremler (2018). Seventh Edition, New York, NY: McGraw-Hill Companies. Marketing Management South Asian Perspective. Kotler, Keller, Koshi & Jha (2015). <i>Pearson Publication</i> .	

Programme-BBA IIA Year : THIRD Course Code: BBAHA 502 Semester : FIFTH Course objective Course Title: Management Information System 1. The basic objective this course is to introduce MIS to the students 2. The course helps to understand the management information system. Course outcomes 1. Relationship between concepts of information system organization management and strategy. 2. The students will be able to understand field of management information system. Max. Marks: 25 + 75 **Core: Compulsory** Total No. of Lectures-Tutorials-Practical (in hours per week): L-T-P: 3-0-2 Min. Passing Marks: as per rules Unit Topic Total Lectures (45)MIS information system definition and concepts Business, Process of MIS, Development of MIS within the organization, Management Process, Information I Needs, role of the MIS. Case Study. 10 Role of data and information, Organization structures, Business Process, Systems Approach and introduction to Information Systems. Methods of data and II information collection, MIS and system analysis. Computer system design. Case 10 Study. Resources and components of Information System, integration and automation of business functions and developing business models. Role and advantages of Transaction Processing System, Management Information System, Expert Systems III 9 and Artificial Intelligence, Executive Support Systems and Strategic Information Systems. Case Study. Systems Approach Planning Organisation, planning and decision making, the concept of corporate planning, MIS business planning, development and implementation of the MIS. Case Study. IV Hospital Information System (HIS): An overview, Role of Hospital 8 Patient's Bill of Rights, Responsibilities of Administrator, Hospital Administration & Ethical Values in brief. Case Study. Architecture, development and maintenance of Information Systems, Centralized and Decentralized Information Systems, Factors of success and failure, value and risk of IS. Programmed and Non- Programmed decisions, Decision Support Systems, Models V 8 and approaches to DSS MRD: Advancements in MRD i.e; digital MRD, etc. Audits: An overview. Standard Operating Procedures (SOP's) their meaning & significance.

Suggested Readings:

1. Management information system Kenneth. Claudine, Jane P. (2022). Laudn edition

Administrative Process and Flow Charts. Case Study.

2. Management Information Systems, James A. O'Brien (Author), George M. Marakas (Author), Ramesh Behl. (2017). Tata McGraw-Hill Education.

3. Management Information System: Text and Cases. W.S Jawadekar. (2020). Tata Mc Graw Hill Publication.

4. Management Information Systems. D.P. Goyal.. (2018). Vikas Publishing House.

Programme-BBA HA Year : THIRD Course Code: BBAHA 503 Semester: FIFTH Course Objectives: Course Title: Human Resource Development 1. To develop an understanding of basic HRM concepts, principles, and practices. 2. To understand organizational requirements. 3. To develop an understanding for employee welfare in an organization. 4. To understand the dynamics of training and development. Course Outcome: 1. The student will be able to understand the organizational climate. 2. The students will be able to understand theories and their practical approach in overall field of 3. The student will be able to understand the importance of practical training. Core: Compulsory Max. Marks: 25+75 Min. Passing Marks: as per rules Total No. of Lectures-Tutorials-Practical (in hours per week): L-T-P: 4-0-0 Unit Topic Total Lectures Human Resource Development: Concept, elements, principles, (60)1 importance, factors affecting Economic, political, social environment. 10 Training & Development: Meaning of training and development, training policy, assessing training, design of training systems, implementation, evaluation and its II effectiveness. Performance appraisal methods and their impact on employee 12 effectiveness. Case Study. Career Management and Development: Definition of career development, models of career development, stages of life and career development, process of career management, roles in career management. III Management Development: Describing the Manager's job, management education, 14 training and experiences, Approaches to develop Managers, Designing effective MDP. Case Study Behavioral Tools: Johari window, Transactional Analysis, socialization, various IV perspectives, the realistic job Preview, Employee Orientation Program. Case 13

Suggested Readings:

accounting. Case Study.

V

1. Human Resource Management: Text and Cases. K Aswathappa & Sadhna Dash. (2023). Tata McGraw-Hill.

HRD Strategy: Formulation & Implementation of HRD strategies, benefits and

cost of H.R.D meaning, models of cost benefit, analysis of training, HR

11

- 2. 'HRD Audit', T.V. Rao. (2014). Sage Publication.
- 3. 'Organisation Change and Development', Kavita Singh. (2010) Excel Book.
- 4. 'Human Resource Development and Organisational Effectiveness', Kalyani Mohanty. (2008). Excel Books.

Programme-BBA HA Year : THIRD Course Code: BBA HA 504 Semester: FIFTH Course Objectives: Course Title: Health Care Laws & Counselling Skills 1. To helps students to learn about the Health Care Laws 2. To under stand Ethics in health care organizations & Counselling Skills Course Outcome: 1. To provide the basic understanding of Establishment Act and the Hospital Services and Law. 2. Making the students about the Hospitals and Labour Enactments. 3. To provide the basic understanding of Legal frame work. 4. To provide the optimal knowledge of Counselling skills. Credits: 4 **Core**: Compulsory Max. Marks: 25 + 75Total No. of Lectures-Tutorials-Practical (in hours per week): L-T-P: 3-0-0 Min. Passing Marks: as per rules Unit Topic Total Lectures (60)Establishment: Clinical Establishment Act 2020; Formation of a Healthcare Organization under Partnerships and Corporate basis (private and public); Public Private Partnerships in healthcare; Indian Medical Council; Physician Patient 12 relationship; Duties towards patients by medical and Para-medical staff; Accreditation of hospitals like NABH, NABL. Case Study. Hospital Services and Law: Contractual obligations in Hospital Services; Requisites of a valid contract; Contractual liability and damages; Criminal liability II and defences available to hospitals and medical staff; tortuous and 14 vicarious liability; Legal remedies available to patients. Case Study. Medical Negligence, Section (80)Accident in doing a lawful act, Laws governing the Confidentiality and Privacy of a patient in India, Section (90) of Indian Penal III 10 Code (IPC), Consent known to be given under fear or misconception. Case Study. Legal framework: Patient right's and responsibility; Medical malpractice; Medicolegal aspects of: impotence, sterility, sterilization and artificial insemination: Toxicology-laws related to toxicology; Organ transplantation; Euthanasia (mercy 10 killing); Diagnosis, prescriptions and administration of drugs; Anaesthesia and Surgery. Case Study. Counselling skills: Introduction, growth of Counselling Services; Approaches to counselling; Process of Counselling; Attitudes of Counsellors; Skill of Counselling; Problems in Counselling; Assessing and diagnosing clients' problems; Selecting counselling strategies &interventions; Changing behaviour 14 through counselling; Application of Counselling to Hospital Situations with a Focus on Performance Improvement; Panel contacts of Hospitals. Case Study. Suggested Readings: 1. Healthcare Management and Administration. S.L. Goel. .(2010) Deep & Deep Publications Pvt.Ltd. 2. Contemporary Issues in Health care Law and Ethics. Harris, D. (2014). Chicago: Health Administration Press. 3. Elements of Mercantile Law Including Company Law and Industrial Law (All India). Kapoor, N.D. .(2024). Sultan Chand & Sons. 4. Counseling skills for Managers. Kavita Singh. (2015). PHI Publishing House.

	rogramme-BBA HA				FIETH
Cou	rse Code : BBAHA 505	Yea	r : THIRD	AND DESCRIPTION OF THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NAMED IN COLUMN	er: FIFTH
urco O	bjective:		Course Title: Hospital		
Course	o create objectives and establishes tudent should acquire training		Control of the second s		
2 T	he student should acquire training	goals on productivity	y that health centers must ma	aintain,	
aurse O	the student should acquire training training the student should acquire training the student should be should shoul	ng in maintenance of f	the buildings and organize he	ospital enginee	ring services.
Course o	he aim of the course is to enab	lo student			to the
h	he aim of the course is to enab pospitals.	ie students to have a	a better understanding of v	arious plannin	g systems in the
2. Th	e students can gain understandi Credits: 4	ng of the avant will a		Charlet com	o organizations
			n occur in day to day working	g of nealth care	e Olganizacions.
	Max. Marks : 25 +	75	B # 1 TO 1 B	Compulsory	r rules
	Total No. of Lecture	es-Tutorials Dragt	Min. Passing N cal (in hours per week) :	viarks : as pe	: Tuics
Unit		Topic	cai (in nours per week):	L-1-F:3-0-0	Total Lectur
		•			(60)
I	Hospital planning: meaning	g and scope, steps	of hospital planning from	Idea to in	12
	angulation of hospital, col	icept to building a	hospital-availability of fi	nance and	
	land reasibility studies, cate	nment area and de	mand analysis site survey	ıs- nhysical	
	environment, possibility to	or extension: utilit	ties-water electricity se	wer lines.	
	telephones, transportation,	etc. Case Study.	des water, electricity, se	Wei Zilles,	
Il		•			11
11	Guiding Principles in planning	ng nospital facilities	and services: Planning o	f type, size	14
	and facilities for hospital,	lacility master p	lan, design (internal and	d external	
	aspects), design team-role a	ind criteria for the (choice of architect, role of	engineers	
	and Hospital administrator	hese final plans	ing and designing. In the	e planning	
	stages; preliminary sketc construction problems, and	contract modificati	working, drawing, spe	ecification,	
III	Planning for Equipment: R	engiring equipment	t list for the new hospite	l built in	10
111	equipment, non-expendable	/imported_expends	able equipment capital e	equipment	10
	Case Study.	imported, expende	abic equipment, capital c	equipment.	
IV	Role of Administration : Ro	le of Administratio	n in building a hospital p	lanning of	. 12
	specified hospitals-1000 be				
	bed Hospital. Special Hosp				
	center. Alteration and addit				
	department, engineers office	e, work shop of vari	ous types. Case Study.		
V	Concept and role of hospita	l consultancy : Hos	spital policies and other g	guidelines,	12
	planning for Research a	nd Education fac	cilities, future expansio	on plans,	
	Accreditation planning. Re	cent trends in h	ospital planning, prosan	dcons of	
	modular structures. WHO		-	onal and	
	international standards, Vari	ous licenses in hosp	oitals. Case Study.		
	ed Readings:		and an internal		
1. M	ANUAL OF HOSPITAL PI	ANNING AND I	DESIGNING FOR MEDI	CAL ADMI	NISTRATORS
2. Mc	RCHITECTS AND PLANNERS odern Trends in Planning and Des	. Ajay Garg & Allii D signing of Hosnitals: 1	Principles and Practice Gun	ag, Singapore. ta Shakti Vum	n Vant I a
Sı	inil, Chandrashekhar R, Satpathy	Sidhartha. (2007). <i>Ja</i> y	ypee.	Onaku Kum	u, Kant Lt Col
2 ***	,	TO A MANIAGE	O D I/ 1 (0015) 16 5		

3. HOSPITALS - FACILITIES PLANNING & MANAGE. G.D.Kunders. (2017). McGraw Hill Education.
4. Hospital Planning. Bertrand E Taylor. (2023) Legare Street Press.

Programme-BBA IIA	V	
Course Code : BBAHA 506	Year : THIRD	Semester: FIFTH
Comise contine:	Course Title: Re	search Methodology

1. Concept of research, application of research in health care system, marketing information system.

Course Outcome:

- 1. Provide students with knowledge, general competence, and analytical skills in Research Methodology and
- 2. Build their foundation for research

	Credits: 3		
	Max. Marks : 25 + 75	Core : Compulsory	
	Total No. of Lectures-Tutorials	Min. Passing Marks: as per	rules
Unit	T. T	Practical (in hours per week): L-T-P:3-0	1-0
		оріс	Total Lectures (45)
İ	Concept of research, application of research, application of research.		9
II	Design. V.	objective, Hypothecation and Research	10
III	Data Collection: Introduction to samplin sampling techniques, Attitude Measure Observation, Questionnaire and intervience Study.	ment, Data collection techniques:	8
IV	Data Analysis: Data processing and Tabutechniques: Measures of central tender regression, test of significance: t-andz-tintroduction to statistical package. Case	ncy, measures of dispersion, correlation, test, f-test, concept of cluster analysis,	11
V	Report writing and presentation: Resear report, guidelines for writing a research practical problem solving & presentation and presentation are reported Readings.	rch report format, types of research report,	7

ggested Readings:

- 1. Business Statistics. Beri. (2011). McGraw Hill Education India.
- 2. Research Methodology (Shodh Padhyati).C.R. Kothari & Gaurav Garg. (2023).New Age International Publishers.
- 3. Research Design: Qualitative, Quantitative, and Mixed Methods Approaches. John W. Creswell. (2017).Sage Publication.
- 4. Research Methodology. Panneerselvam. (2013). PHI.

Third-Year: Sixth-Semester

Time-real; Sixth-Semester									
S.N.	Course Code	Course Title	L (hrs.)	T (hrs.)	P (hrs.)	CREDITS	Int.	Ext.	Total
1	BBAHA 601	Entrepreneurship and Innovative Business Development	4	0	0	4	25	75	100
2	BBAHA 602	Strategic Management for Hospitals	4	0	0	4	25	75	100
3	BBAHA 603	Material Management in Hospitals	4	0	0	4	25	75	100
-4	BBAHA 604	Epidemiology	3	0	0	3	25	75	100
Total			15	0	0	15	100	300	400
5*	ВВАНА 605	Major Research Project based on Training/ Internship of four weeks in a registered healthcare organization/ institution in the summer break after semester IV is mandatory. Training Report and VIVA- VOCE	0	0	0	4	0	200	200
6	BBAHA 606	Comprehensive Viva-Voce	0	0	0	2	. 0	100	100
Total credits/ marks in semester-VI 16 0					0	21	100	600	700
Total	credits/ marks i	n I, II, III, IV, V & VI semester	s			134			4000

S.N.	Components	Credits	Marks
1	Dissertation	1	75
2	PPT	2	25
3	Viva	3	100
Total	,	6	200

Programme-BBA HA		
	Year : THIRD	Semester : SIXTH
Course Code: BBAHA 601	Course Title . Entreprene	
	course Title; Entreprene	rship & Innovative Business
	Deve	lopment

Course Objective:

- 1. The objective of this course is to acquaint the students with entrepreneurship.
- 2. To create awareness among the students about the entrepreneurial plan and decision making.
- 3. To create awareness among aspiring and budding Women entrepreneurs.

Course outcomes:

1. It will lead students to become entrepreneurs in future as the subject gives understanding of every aspect of entrepreneurship.

Core: Compulsory

2. It sparkles women entrepreneurship.

Credits: 4

3. It gives a basic understanding for financing for entrepreneurship.

Max. Marks : 25 + 75		Core: Compulsory		
		Min. Passing Marks: as per rules		
Unit	1 otal No .of Lectures-Tutorials-	Practical(in hours per week): L-T-P:4-0-	0	
Unit	T	opic	Total No. of	
			Lectures	
Park .	T.		(60)	
I	Entrepreneurship, Theory of Entrepreneurship, Development of entre (differences in their roles, responsibilities)	epreneurship, Concept of entrepreneur and epreneurship, Manager and Entrepreneur and Career Opportunities). Cose Study	12	
П	Contents of a business plan, Idea General Creative Performance, Project Plannin segmentation, Brainstorming, Case Study	tion, Screening and Project Identification, g: Evaluation, Monitoring and Control	12	
III	corporate entrepreneurship, domain of conditions and benefits for Corporate entrepreneurship. Case Study.	repreneurship, issues related to Corporate	14	
IV	Small Scale Industries: Concept and fram	nework Case Study	10	
	Overview, Venture capital process, location Choice of Organization: Sole Proprietor	es of finance, Venture capital, Nature and ng venture capitalists. ship, partnership, join stock companies, mall business enterprises at the companies.	12	
- 2550311	a readings.			

- 1. Entrepreneurial Development. S.S. Khanka. (2021). S. Chand & Company Ltd. New Delhi.
- 2. Innovation and Entrepreneurship. Peter F. Drucker. (2015). Routledge
- 3. Entrepreneurship and small business Management. M.B. Shukla. (2022). Kitab Mahal.
- 4. Entrepreneurship. Robert D. Hisrich, Michael P. Peters, Dean A. Shepherd, Sabyasachi Sinha. (2020). Tata McGraw Hill Edu.
- 5. Dynamics of Entrepreneurship Development. Vasant Desai. (2013). Himalaya Publication house.

		and the second s	and a secretary as a second assessment of the			
	Programme : BBA HA	Ye	ar : THIRD	C	CIVITI	
Co	ourse Code: BBAHA602	Co	Cear : THIRD Semester Course Title : Strategic Management For I		SIXIH	
Cou	rse objective:		urse Title; Strategie	Management For H	lospitals	
2. 3. 4. Cou	 The objectives of this course are to enable students to have good understanding of strategic management and to develop capability in them to use these techniques for solving the problems faces by Hospital Administration. To expose students to various perspectives and concepts in the field of Strategic Management The course would enable the students to understand the principles of strategy formulation, implementation and control in organizations. To help students develop skills for applying these concepts to the solution of business problems Understand the basic concepts and principles of strategic management analyse the internal and 					
	external environment of bu Develop and prepare orga	siness				
1	environment				1	
3.	Devise strategic approaches	to managing	a business successfull	y in a global context	:	
Credits: 4 Core: Compulsory						
Suit -	Max. Marks: 25 + 75 Min. Passing Marks: as per rules				rules	
Unit	Total No. of Lecture	s-Tutorials-P	ractical (In hours per	r week) : L-T-P: 4-	0-0	
Unit		T	opic		Total No. of Lectures (60)	
I	Introduction: Strategic Importance, strategic plar Strategic Management pro Objectives. Evaluation of making, Hierarchy of strateg	ocess-Strategi strategic ma ic intent. Caso	lanagement, Benefits c Intent -Vision & M nagement, Issues in e Study.	ission, Goals and strategic decision	12	
II	Environmental and Organizational Appraisal- Concept, Internal and External Environment–Techniques of Internal Analysis -SWOT; Value chain Analysis; Balanced score card; Strategic Advantage profile-Core competence, Competitive Advantage. Case Study.				14	
III	Strategy Formulation: Corp Steps of strategy Formulation GE Nine Cell Matrix. Case S Strategy Implementation: 1	on—Input, Mai Studv .	tching and decision sta	ages-BCG Matrix,	10	
IV	Strategy Implementation: I Implementation, Mckinsey7 Strategy and Structure, Strategy Evolution, % Comparison of the Com	. Smodel, Org egic leadershi	ganizational Structure, D. Case Study	Relation between	10	
V	Strategy Evaluation & C Quantitative and Qualitative proper control. Case Study.	ve controls I	rtance, criteria for S Limitations & Barrier	Strategic control—rs, Guidelines for	14	

Suggested Readings:

- 1. Strategic Management and Business Policy. Appa C. Rao, Parvathiswara B. Rao, K. SivaramakrishnaAppa C. Rao, Parvathiswara B. Rao, K. Sivaramakrishna .(2008). Excel Books.
- 2. Business Policy and Strategic Management. AzharKazmi. (2010). Tata McGraw-Hill Publishing Company Limited, New Delhi.
- 3. STRATEGIC MANAGEMENT: THE CHALLENGE OF CREATING VALUE, 3RD EDITION. Peter FitzRoy, James M. Hulbert, Timothy O'Shannassy. (2016). Routledge.
- 4. Business Policy And Strategic Management (Text and Cases). P. Subbarao. (2025). Himalaya Publication House.

Programme-BBA HA		Year: THIRD Semester:	CIVTH					
Cou	rrse Code : BBAHA603	Course Title : Material Management						
Cours	e Objectives:							
1.	Define the key advantages	of material management process;						
	anagement.							
3.	Describe the strategic role	of material management and the possibility in an organ						
1.	Set strategic objectives, design structure, and organize the materials purchasing activities in the firm.							
2.	Insure that the purchasing right time, right price, and i	decisions meet the basic requirements to right quality,	right quantity,					
3.	Make decisions to the basic	materials management elements such as the decision us capital goods, and purchase for resale.	to make or buy,					
4.	Determine the appropriate	inventory control models to versely						
	layout, and organizational p	inventory control models to use, warehousing location,	warehouse					
	, , , and organizational p	roncies and procedures.						
	Credits: 4	CowarCowar						
	Max. Marks: $25 + 75$	Core : Compulsory						
	Total No. of Lecture	Min. Passing Marks : as peres-Tutorials-Practical (in hours per week) : L-T-P:4-	rules					
Unit		Topic Topic						
		ar and a second an	Total					
	Introduction, Definition &	Functions of Material Management.	Lectures (60)					
	Timelples of Purchase	Management	1					
		Management, Tendering procedures Progurament						
Ι	procedure, vehidor develor	Management, Tendering procedures, Procurement of and rating, Methods of payment Letter of gradity	14					
1	Foreign currency payments	oment and rating, Methods of payment, Letter of credit, Import documentation, Case Study	14					
	Foreign currency payments. Inventory control: Definition	oment and rating, Methods of payment, Letter of credit, Import documentation. Case Study.	14					
II	Foreign currency payments. Inventory control: Definition Inventory cost. Type sofInventory Cost. Type sofInventory Control system	oment and rating, Methods of payment, Letter of credit, Import documentation. Case Study. on & Objectives of Inventory Control, Types of Ventory Control—Pareto'slaw, ABC/VED/SDE Analysis, eorder level, Economic Order Quantity (EOQ), Types on Case Study.	14					
	Foreign currency payments. Inventory control: Definition Inventory cost. Type sofInventory Cost. Ruffer stock, Ruffer of Inventory Control system Stores Management-locations.	oment and rating, Methods of payment, Letter of credit, Import documentation. Case Study. on & Objectives of Inventory Control, Types of Ventory Control—Pareto'slaw, ABC/VED/SDE Analysis, eorder level, Economic Order Quantity (EOQ), Types as. Case Study.	14					
II	Foreign currency payments. Inventory control: Definition Inventory cost. Type soffmy Lead Time, Buffer stock, R of Inventory Control system Stores Management-location Classification of materials	oment and rating, Methods of payment, Letter of credit, Import documentation. Case Study. In & Objectives of Inventory Control, Types of Ventory Control—Pareto'slaw, ABC/VED/SDE Analysis, eorder level, Economic Order Quantity (EOQ), Types as. Case Study. Ion and layout, Standardization, Codification and Physical distribution. Standardization, Codification and	14					
	Foreign currency payments. Inventory control: Definition Inventory cost. Type soffmy Lead Time, Buffer stock, R of Inventory Control system Stores Management-location Classification of materials	oment and rating, Methods of payment, Letter of credit, Import documentation. Case Study. In & Objectives of Inventory Control, Types of Ventory Control—Pareto'slaw, ABC/VED/SDE Analysis, eorder level, Economic Order Quantity (EOQ), Types as. Case Study. Ion and layout, Standardization, Codification and Physical distribution. Standardization, Codification and	14					
II	Foreign currency payments. Inventory control: Definition Inventory cost. Type soffmy Lead Time, Buffer stock, Roof Inventory Control system Stores Management-located Classification of materials, FIFO, condemnation and dof stores in a Hospital. Case	oment and rating, Methods of payment, Letter of credit, Import documentation. Case Study. In & Objectives of Inventory Control, Types of Ventory Control—Pareto'slaw, ABC/VED/SDE Analysis, eorder level, Economic Order Quantity (EOQ), Types as. Case Study. Ion and layout, Standardization, Codification and Physical distribution, Store documentation, LIFO & isposal of scrap, surplus and obsolete materials, Types extudy.	14					
III	Foreign currency payments. Inventory control: Definition Inventory cost. Type soffmy Lead Time, Buffer stock, Roof Inventory Control system Stores Management-located Classification of materials. FIFO, condemnation and dof stores in a Hospital. Case Equipment Planning and I	oment and rating, Methods of payment, Letter of credit, Import documentation. Case Study. In & Objectives of Inventory Control, Types of Ventory Control—Pareto'slaw, ABC/VED/SDE Analysis, eorder level, Economic Order Quantity (EOQ), Types as. Case Study. Ion and layout, Standardization, Codification and Physical distribution, Store documentation, LIFO & isposal of scrap, surplus and obsolete materials, Types e Study.	14					
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III	Foreign currency payments. Inventory control: Definition Inventory cost. Type soffmy Lead Time, Buffer stock, Roof Inventory Control system Stores Management-located Classification of materials. FIFO, condemnation and dof stores in a Hospital. Cased Equipment Planning and Findex, Factors leading procurement of spares part Recent trends in Materials Hospital, Computerization	oment and rating, Methods of payment, Letter of credit, Import documentation. Case Study. In & Objectives of Inventory Control, Types of Ventory Control—Pareto'slaw, ABC/VED/SDE Analysis, eorder level, Economic Order Quantity (EOQ), Types as. Case Study. Ion and layout, Standardization, Codification and Physical distribution, Store documentation, LIFO & isposal of scrap, surplus and obsolete materials, Types estudy. Procurement: Steps in equipment selection, Utilization to poor utilization of equipment, planning and tes/ accessories / consumables. Case Study. Management, Types of Materials used and stored in a of Materials function, MIS Reports, Concept and a management. Concept of Lypt in time.	14					

- 1. Stores Management. K. S. Menon.(2008). Macmillan India Ltd.
- Supply Chain Management. Sahay (2004). Macmillan Publishers India.
 Materials Management. Gopalakrishnan & Sunderasan. (2004) or Latest Edition, PHI.

	Programme-BBA HA	Yea	r : THIRD	Semester : S	SIXTH	
	urse Code : BBAHA 604		Course Title :	EPIDEMIOLOGY		
Course	e Objectives:					
1.	Apply epidemiologic methods	s to the breadth	of settings and situation	ons in public health prac	tice.	
2.	Select quantitative methods a	appropriate for	a given public health co	ontext.		
	Outcome:					
	An advanced understanding of disciplines					
2.	An understanding of basic stat	tistical concepts	s and their role in epide	miological design and a	nalysis.	
	Credits: 4			Core: Compulsory		
	Max. Marks : 25 + 75			ssing Marks : as per		
	Total No. of Lectur			er week) : L-T-P:4-0-0		
Unit			`opic		Total Lectures (60)	
I	EvolutionofMedicine,Commu -Physical,(Mental) and its Ro Intervention Principles Of E	ole In Health / [pidemiology. Ca	Disease. Levels Of Preve ase Study .	ntion And .	12	
II	Types Of Epidemiology And Epidemiological Studies. Disease - Causation, Multiple Cause Theory, Progress of Disease Process. Modes of Transmission Of Diseases -					
III	Communicable Diseases. Epidemiology of Communicable Diseases. Case Study. Waterborne Diseases. Typhoid, Cholera, Viral Hepatitis - All Types, Poliomyelitis, Amoebiasis Control and Prevention of Water Borne Diseases Investigation And Control of Diarrhoea. Diseases In Children Droplet Infections (Air Borne) - Mode Of Spread And Control. Tuberculosis And National Tb Control Programme. Measles And German Measles, Mumps Chickenpox And Herpes Zoster, Influenza, Diphtheria. Case Study.					
	Diseases Transited through Control Programme. Filaria A Fever And Dengue, K.F.D. Pl Ticks / Housefly / Bugs. E Eradication Programme. Case	vectors and the And Filaria Conton ague And Conton Diseases Transice Study.	neir control Malaria A trol Programme. Arbovi trol of Plague. Disease ited Through Contact.	nd Modified Malaria iral Diseases - Yellow es Transited Through Leprosy - Leprosy	12	
	Sexually Transmitted Diseases - Transmission And Control Syphilis, Gonorrhoea, LGV, Cancroid, Treatment And Control, Aids, Tetanus, Trachoma Nosocomial In fections-Hospital Acquired Infections, Infection Through Food/Fish/Milk and it's Control. Health Education Concepts In Nutrition Occupational Health And E.S.I.S. Rehabilitation; Role and support of various organizations in control of diseases. Case Study.					
ggeste 1. Irganiz	d Readings: Basic Epidemiology. R. Bo Cation.	nita, R. Beagle		l edition. (2006). World	l Health	

- 2. Basics Of Epidemiology Concepts Made Simple,1st Edition, Kindle Edition. Dr. Anil Mishra. (2019). *Notion Press, Inc.*
 - 3. Basic and Clinical Epidemiology . Vikas Dhikav. (2019. AITBS Publishers, INDIA.

BBAHA 605

Major Research Project based on training after completion of 4th Semester and Vivavoce

S.N.	Components		
1	Dissertation	Credits	Marks
2	PPT	1	75
3	Viva	2	25
Total	VIVa	3	100
		6	200